# **SOURCEBOOK**

FCG Financial Crime Guide: A firm's guide to countering financial crime risks (FCG)

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**Annex 1 Common terms** 

# **CHAPTER**

# **FCG 1 Introduction**

#### Section: FCG 1.1 What is the FCG?

FCG 1.1.1

*FCG* provides practical assistance and information for firms of all sizes and across all *FCA*-supervised sectors on actions they can take to counter the risk that they might be used to further financial crime. Its contents are drawn primarily from *FCA* and *FSA* thematic reviews, with some additional material included to reflect other aspects of our financial crime remit.

FCG 1.1.2

Effective systems and controls can help firms to detect, prevent and deter financial crime. FCG provides guidance on financial crime systems and controls, both generally and in relation to specific risks such as money laundering, bribery and corruption and fraud. Annexed to FCG is a list of common and useful terms. FCG Annex 1 is provided for reference purposes only and is not a list of 'defined terms'. Where a word or phrase is in italics, its definition will be the one used for that word or phrase in the Glossary to the FCA Handbook.

FCG 1.1.3

*FCTR* provides summaries of, and links to, *FSA* (now the *FCA*) thematic reviews of various financial crime risks and sets out the full examples of good and poor practice that were included with the reviews' findings.

FCG 1.1.4

We will keep *FCG* under review and will continue to update it to reflect the findings of future thematic reviews, enforcement actions and other *FCA* publications and to cover emerging risks and concerns.

FCG 1.1.5

The material in *FCG* does not form part of the *Handbook*, but it does contain *guidance* on *Handbook rules* and *principles*, particularly:

- 1. SYSC 3.2.6R and SYSC 6.1.1R, which require firms to establish and maintain effective systems and controls to counter the risk that they might be used to further financial crime;
- 2. Principles 1 (integrity), 2 (skill, care and diligence), 3 (management and control) and 11 (relations with regulators) of our Principles for Businesses, which are set out in *PRIN 2.1.1R*;
- 3. the Statements of Principle for Approved Persons set out in APER 2.1A.3R and the conduct rules set out in COCON 2.1 and 2.2; and
- 4. in relation to guidance on money laundering, the rules in SYSC 3.2.6 to SYSC 3.2.6 IR and SYSC 6.3 (Financial crime).

Where FCG refers to guidance in relation to SYSC requirements, this may also be relevant to compliance with the corresponding Principle in our Principles for Businesses and corresponding requirements in the Payment Services Regulations and the Electronic Money Regulations. All elements of the FCG but particularly FCG 3 on money laundering and FCG 7 on sanctions will be relevant to cryptoasset businesses registered with us under the Money Laundering Regulations.

FCG 1.1.6

Direct references in *FCG* to requirements set out in our rules or other legal provisions include a cross reference to the relevant provision.

FCG 1.1.7

*FCG* contains 'general guidance' as defined in *section 139B* of the Financial Services and Markets Act 2000 (*FSMA*). The guidance is not binding and we will not presume that a firm's departure from our guidance indicates that it has breached our rules.

FCG 1.1.8

Our focus, when supervising firms, is on whether they are complying with our rules and their other legal obligations. Firms can comply with their financial crime obligations in ways other than following the good practice set out in *FCG*. But we expect firms to be aware of what we say where it applies to them and to consider applicable guidance when establishing, implementing and maintaining their anti-financial crime systems and controls. More information about *FCA* guidance and its status can be found in our Reader's Guide: an introduction to the Handbook; *DEPP 6.2.1G(4)* and *ENFG 3.4*.

FCG 1.1.9

FCG also contains guidance on how firms can meet the requirements of the Money Laundering Regulations and the EU Funds Transfer Regulation. While the relevant parts of the guide that refer to the Money Laundering Regulations may be 'relevant guidance' under these regulations, it is not approved by HM Treasury.

FCG 1.1.10

The Joint Money Laundering Steering Group's (JMLSG) guidance for the UK financial sector on the prevention of money laundering and combating terrorist financing is 'relevant guidance' and is approved by HM Treasury under the *Money Laundering Regulations*. As confirmed in *DEPP 6.2.3G*, *ENFG 6.1.2G* and *ENFG App 2.2*, the *FCA* will continue to have regard to whether firms have followed the relevant provisions of JMLSG's guidance when deciding whether conduct amounts to a breach of relevant requirements.

FCG 1.1.11

*FCG* is not a standalone document; it does not attempt to set out all applicable requirements and should be read in conjunction with existing laws, rules and guidance on financial crime. If there is a discrepancy between *FCG* and any applicable legal requirements, the provisions of the relevant requirement prevail. If firms have any doubt about a legal or other provision or their responsibilities under *FSMA* or other relevant legislation or requirements, they should seek appropriate professional advice.

Among other requirements, firms should consider whether their financial crime systems and controls are consistent, where applicable, with their Consumer Duty obligations.

For instance, in complying with the Consumer Duty, firms may consider additional steps in their customer journeys to help prevent financial crime, including fraud. They may also consider offering additional consumer support, such as:

- 1. a real-time human interface to deal with security or fraud concerns;
- 2. engagement with customers during customer due diligence processes; or
- 3. providing information on their application or application outcome for products and services.

Firms should consider FG22/5 when applying their financial crime systems and controls. In particular, firms may find it helpful to consider the following provisions:

- 1. Principle 12: A firm must act to deliver good outcomes for retail customers;
- 2. Cross-cutting obligations:

- 1. PRIN 2A.2.1R: A firm must act in good faith towards retail customers;
- 2. PRIN 2A.2.8R: A firm must avoid causing foreseeable harm to retail customers; and
- 3. PRIN 2A.2.14R: A firm must enable and support retail customers to pursue their financial objectives; and
- 3. Consumer Duty outcome provisions:
- 4. PRIN 2A.5 (Consumer Duty: retail customer outcome on consumer understanding); and
- 5. PRIN 2A.6 (Consumer Duty: retail customer outcome on consumer support).

Firms should note that the Consumer Duty does not replace or override other applicable rules, guidance or law and does not require firms to act in a way that is incompatible with any legal or regulatory requirements, such as those under financial crime rules and obligations under the *Money Laundering Regulations*.

FCG 1.1.12

To find out more on the Consumer Duty, see 'FG22/5 Final Non-Handbook Guidance for firms on the Consumer Duty' (www.fca.org.uk/publication/finalised-guidance/fg22-5.pdf).

#### Section: FCG 1.2 How to use the FCG

#### FCG 1.2.1.

Who should read this chapter? This paragraph indicates the types of firm to which the material applies. A reference to 'all firms' in the body of the chapter means all firms to which the chapter is applied at the start of the chapter.

#### FCG 1.2.2

Each section discusses how firms tackle a different type of financial crime. Sections open with a short passage giving context to what follows. In *FCG* we use:

- 1. 'must' where provisions are mandatory because they are required by legislation or our rules
- 2. 'should' to describe how we would normally expect a firm to meet its financial crime obligations while acknowledging that firms may be able to meet their obligations in other ways, and
- 3. 'may' to describe examples of good practice that go beyond basic compliance.

#### FCG 1.2.3

Firms should apply the guidance in a risk-based, proportionate way taking into account such factors as the nature, size and complexity of the firm. For example:

- 1. We say in *FCG 2.2.1G* (Governance) that senior management should actively engage in a firm's approach to addressing financial crime risk. The level of seniority and degree of engagement that is appropriate will differ based on a variety of factors, including the management structure of the firm and the seriousness of the risk.
- 2. We ask in *FCG 3.2.5G* (Ongoing monitoring) how a firm monitors transactions to spot potential money laundering. While we expect that a global retail bank that carries out a large number of customer transactions would need to include automated systems in its processes if it is to monitor effectively, a small firm with low transaction volumes could do so manually.
- 3. We say in *FCG 4.2.1G* (General preventing losses from fraud) that it is good practice for firms to engage with relevant cross-industry efforts to combat fraud. A national retail bank is likely to have a greater exposure to fraud, and therefore to have more information to contribute to such efforts, than a small local building society, and we would expect this to be reflected in their levels of engagement.

### Financial crime: a guide for firms

FCG 1.3.1

FCG looks at key aspects of firms' efforts to counter different types of crime. It is aimed at firms big and small; material will not necessarily apply to all situations. If guidance is specific to certain types of firm, this is indicated by italics.

- 1. These questions will help you to consider whether your firm's approach is **appropriate**. (Text in brackets expands on this.)
- 2. The FCA may follow **similar lines of inquiry** when discussing financial crime issues with firms.
- 3. The questions draw attention to some of the key points firms should consider when deciding how to address a financial crime issue or comply with a financial crime requirement.

Examples of good practice		Examples of poor practice	
•	This list provides illustrative examples of good practices.	•	This list provides illustrative examples of poor practices.
•	Good practice examples are drawn from conduct seen in firms during thematic work in relation to financial crime.	•	Poor practice examples are also drawn from conduct seen during thematic work.
•	We would draw comfort from seeing evidence that these practices take place.	•	Some show a lack of commitment, others fall short of our expectations; some, as indicated in the text, may breach regulatory requirements or be criminal offences.
•	Note that if these practices are lacking it may not be a problem. The FCA would consider	•	These do not identify all cases where conduct may give rise to regulatory breaches

Examples of good practice		Examples of poor practice	
	whether a firm has taken other measures to meet its obligations.		or criminal offences.

# **Case studies and other information**

FCG 1.3.2

Most sections contain case studies outlining occasions when a person's conduct fell short of the regulatory expectations, and enforcement action followed; or information on topics relevant to the section.

### Section: FCG 1.4 Further financial crime information

#### FCG 1.4.1

Where to find out more:

- 1. Most sections close with some sources of further information..
- 2. This includes cross-references to relevant guidance in FCTR.
- 3. It also includes links to external websites and materials. Although the external links are included to assist readers of FCG, we are not responsible for the content of these, as we neither produce nor maintain them

# CHAPTER

FCG 2 Financial crime systems and controls

#### Section: FCG 2.1 Introduction

FCG 2.1.1

**Who should read this chapter?** This chapter applies to **all firms** subject to the financial crime rules in *SYSC 3.2.6R* or *SYSC 6.1.1R*. It also applies to e-money institutions and payment institutions within our supervisory scope.

FCG 2.1.2

The Annex I *financial institutions* which we supervise for compliance with their obligations under the *Money Laundering Regulations* are not subject to the financial crime rules in *SYSC*. But the guidance in this chapter applies to them as it can assist them to comply with their obligations under the Regulations.

FCG 2.1.3

All firms must take steps to defend themselves against financial crime, but a variety of approaches is possible. This chapter provides guidance on themes that should form the basis of managing financial crime risk. The general topics outlined here are also relevant in the context of the specific financial crime risks detailed in subsequent chapters. See SYSC 6.1.1R and SYSC 3.2.6R.

#### Governance

FCG 2.2.1

We expect **senior management** to take **clear responsibility** for managing financial crime risks, which should be treated in the same manner as other risks faced by the business. There should be evidence that senior management are **actively engaged** in the firm's approach to addressing the risks. In considering senior management arrangements in the Guide, firms should consider their arrangements to comply with the Senior Managers and Certification Regime (SM&CR).

[**Editor's note:** see https://www.fca.org.uk/firms/senior-managers-certification-regime] Self-assessment questions:

- 1. When did senior management, including the board or appropriate sub-committees, last consider financial crime issues? What action followed discussions?
- 2. How are senior management kept **up to date** on financial crime issues? (This may include receiving reports on the firm's performance in this area as well as ad hoc briefings on individual cases or emerging threats.)
- 3. Is there evidence that issues have been escalated where warranted?

Examples of	good practice	Examples of poor practice	
•	Senior management set the right tone and demonstrate leadership on financial crime issues.	There is little     evidence of senior     staff involvement     and challenge in     practice.	
•	A firm takes active steps to prevent criminals taking advantage of its services.	A firm concentrates on narrow compliance with minimum regulatory standards and has little engagement with the issues.	
•	We would draw comfort from seeing evidence that these practices take place.	Financial crime     issues are dealt with     on a purely reactive     basis.	
•	A firm has a strategy for self-improvement on financial crime.	There is no     meaningful record     or evidence of senior     management	

Examples of good practice		Examples of poor practice	
			considering financial crime risks.
•	There are clear criteria for escalating financial crime issues.		

## Management information (MI)

FCG 2.2.2

MI should provide senior management with **sufficient information** to understand the financial crime risks to which their firm is exposed. This will help senior management effectively manage those risks and adhere to the firm's own risk appetite. MI should be provided regularly and ad hoc, as risk dictates.

Examples of financial crime MI include:

- 1. an overview of the financial crime risks to which the firm is exposed, including information about emerging risks and any changes to the firm's risk assessment
- 2. legal and regulatory developments and the impact these have on the firm's approach
- 3. an overview of the effectiveness of the firm's financial crime systems and controls
- 4. an overview of staff expenses, gifts and hospitality and charitable donations, including claims that were rejected, and
- 5. relevant information about individual business relationships, for example:
  - 1
  - $_{\circ}$  the number and nature of new business relationships, in particular those that are high risk
  - 2. the number and nature of business relationships that were terminated due to financial crime concerns
  - 3. the number of transaction monitoring alerts
  - 4. details of any true sanction hits, and
  - 5. information about suspicious activity reports considered or submitted, where this is relevant.

MI may come from more than one source, for example the compliance department, internal audit, the MLRO or the nominated officer.

#### **Structure**

FCG 2.2.3

Firms' **organisational structures** to combat financial crime may differ. Some large firms will have a single unit that coordinates efforts and which may report to the head of risk, the head of compliance or directly to the CEO. Other firms may spread responsibilities more widely. There is no one 'right answer' but the firm's structure should promote coordination and information sharing across the business.

Self-assessment questions:

1. • Who has ultimate **responsibility** for financial crime matters, particularly: a) anti-money

laundering; b) fraud prevention; c) data security; d) countering terrorist financing; e) antibribery and corruption and f) financial sanctions?

- 2. Do staff have appropriate seniority and experience, along with clear reporting lines?
- 3. Does the structure promote a **coordinated approach** and **accountability**?
- 4. Are the firm's financial crime teams **adequately resourced** to carry out their functions effectively? What are the annual budgets for dealing with financial crime, and are they **proportionate** to the risks?
- 5. In smaller firms: do those with financial crime responsibilities have **other roles**? (It is reasonable for staff to have more than one role, but consider whether they are spread too thinly and whether this may give rise to conflicts of interest.)

Examples of good practice		Examples of poor practice	
•	Financial crime risks are addressed in a coordinated manner across the business and information is shared readily.	•	The firm makes no effort to understand or address gaps in its financial crime defences.
•	Management responsible for financial crime are sufficiently senior as well as being credible, independent, and experienced.	•	Financial crime officers are relatively junior and lack access to senior management. They are often overruled without documented justification.
•	A firm has considered how counter-fraud and anti-money laundering efforts can complement each other.	•	Financial crime departments are under-resourced and senior management are reluctant to address this.
•	A firm has a strategy for self-improvement on financial crime.		
•	The firm bolsters insufficient in-house knowledge or resource with external expertise,		

Examples of good practice		Examples of poor pr	actice
	for example in relation to assessing financial crime risk or monitoring compliance with standards.		

#### Risk assessment

FCG 2.2.4

A **thorough understanding** of its **financial crime risks** is key if a firm is to apply proportionate and effective systems and controls.

A firm should identify and assess the financial crime risks to which it is exposed as a result of, for example, the products and services it offers, the jurisdictions it operates in, the types of customer it attracts, the complexity and volume of transactions, and the distribution channels it uses to service its customers. Firms can then target their financial crime resources on the areas of greatest risk.

A business-wide risk assessment – or risk assessments – should:

- 1. be comprehensive and consider a wide range of factors it is not normally enough to consider just one factor
- 2. draw on a wide range of relevant information it is not normally enough to consider just one source, and
- 3. be proportionate to the nature, scale and complexity of the firm's activities.

Firms should build on their business-wide risk assessment or risk assessments to determine the level of risk associated with **individual relationships**. This should:

- 1. enable the firm to take a holistic view of the risk associated with the relationship, considering all relevant risk factors, and
- 2. enable the firm to apply the appropriate level of due diligence to manage the risks identified.

The assessment of risk associated with individual relationships can inform, but is not a substitute for, business-wide risk assessments.

Firms should regularly review both their business-wide and individual risk assessments to ensure they remain current.

- 1. What are the main financial crime risks to the business?
- 2. How does your firm seek to **understand** the financial crime risks it faces?
- 3. When did the firm last **update** its **risk assessment**?
- 4. How do you identify new or emerging financial crime risks?
- 5. Is there evidence that risk is considered and recorded systematically, assessments are updated and **sign-off** is appropriate?
- 6. Who **challenges** risk assessments and how? Is this process sufficiently rigorous and well-documented?

7. • How do **procedures** on the ground adapt to emerging risks? (For example, how quickly are policy manuals updated and procedures amended?)

Examples of good practice		Examples of poor practice	
•	The firm's risk assessment is comprehensive.	•	Risk assessment is a <b>one-off</b> exercise.
•	Risk assessment is a continuous process based on the best information available from internal and external sources.	•	Efforts to understand risk are piecemeal and lack coordination.
•	The firm assesses where risks are greater and concentrates its resources accordingly.	•	Risk assessments are incomplete.
•	The firm actively considers the impact of crime on customers.	•	The firm targets financial crimes that affect the bottom line (e.g. fraud against the firm) but neglects those where third parties suffer (e.g. fraud against customers).
•	The firm considers financial crime risk when designing new products and services.		

## Policies and procedures

FCG 2.2.5

A firm must have in place up-to-date policies and procedures appropriate to its business. These should be **readily accessible**, **effective** and **understood** by all relevant staff. Self-assessment questions:

- 1. How often are your firm's policies and procedures **reviewed**, and at what level of **seniority**?
- 2. How does it mitigate the financial crime risks it identifies?

- 3. What steps does the firm take to ensure that relevant policies and procedures **reflect new risks** or **external events**? How quickly are any necessary changes made?
- 4. What steps does the firm take to ensure that staff **understand** its policies and procedures?
- 5. For larger groups, how does your firm ensure that policies and procedures are **disseminated** and **applied** throughout the business?

Examples of good p	Examples of good practice		Examples of poor practice	
•	There is clear documentation of a firm's approach to complying with its legal and regulatory requirements in relation to financial crime.	•	A firm has no written policies and procedures.	
•	Policies and procedures are regularly reviewed and updated.	•	The firm does not tailor externally produced policies and procedures to suit its business.	
•	Internal audit or another independent party monitors the effectiveness of policies, procedures, systems and controls.	•	The firm fails to review policies and procedures in light of events.	
		•	The firm fails to check whether policies and procedures are applied consistently and effectively.	
		•	A firm has not considered whether its policies and procedures are consistent with its obligations under legislation that forbids	

Examples of good practice		Examples of poor practice	
			discrimination.

See SYSC 3.2.6R and SYSC 6.1.1R.

## Staff recruitment, vetting, training, awareness and remuneration

Firms must employ staff who possess the skills, knowledge and expertise to carry out their functions effectively. They should review employees' competence and take appropriate action to ensure they remain competent for their role. Vetting and training should be appropriate to employees' roles.

Firms should manage the risk of staff being rewarded for taking unacceptable financial crime risks. In this context, Remuneration Principle 12(h), as set out in *SYSC 19A.3.51R* and *19A.3.52E*, may be relevant to firms subject to the Remuneration Code. Self-assessment guestions:

- 1. What is your approach to **vetting** staff? Do vetting and management of different staff reflect the financial crime risks to which they are exposed?
- 2. How does your firm ensure that its employees are aware of financial crime risks and of their **obligations** in relation to those risks?
- 3. Do staff have access to training on an appropriate range of financial crime risks?
- 4. How does the firm ensure that training is of consistent quality and is kept up to date?
- 5. Is training tailored to particular roles?
- 6. How do you assess the **effectiveness** of your training on topics related to financial crime?
- 7. Is training material relevant and up to date? When was it last reviewed?

Examples of good practice		Examples of poor practice	
•		•	
•	Staff in higher risk roles are subject to more thorough vetting.	•	Staff are not competent to carry out preventative functions effectively, exposing the firm to financial crime risk.
•	Temporary staff in higher risk roles are subject to the same level of vetting as permanent members of staff in similar roles.	•	Staff vetting is a one-off exercise.
•	Where employment	•	The firm fails to

FCG 2.2.6

Examples of good practice		Examples of poor practice	
	agencies are used, the firm periodically satisfies itself that the agency is adhering to the agreed vetting standard.		identify changes that could affect an individual's integrity and suitability.
•	Tailored training is in place to ensure staff knowledge is adequate and up to date.	•	The firm <b>limits enhanced vetting</b> to senior management roles and fails to vet staff whose roles expose them to higher financial crime risk.
•	New staff in customer-facing positions receive financial crime training tailored to their role before being able to interact with customers.	•	The firm fails to identify whether staff whose roles expose them to bribery and corruption risk have links to relevant political or administrative decision-makers.
•	Training has a strong <b>practical</b> dimension (e.g. case studies) and some form of testing.	•	Poor compliance records are not reflected in staff appraisals and remuneration.
•	The firm satisfies itself that staff understand their responsibilities (e.g. computerised training contains a test).	•	Training dwells unduly on legislation and regulations rather than practical examples.
•	Whistleblowing procedures are clear and accessible, and respect staff	•	Training material is not kept up to date.

Examples of good practice		Examples of poor practice	
	confidentiality.		
		•	The firm <b>fails to identify</b> training needs.
		•	There are no training logs or tracking of employees' training history.
		•	Training <b>content</b> lacks management sign-off.
		•	Training does not cover whistleblowing and escalation procedures.

See SYSC 3.1.6R and SYSC 5.1.1R.

## **Quality of oversight**

FCG 2.2.7

A firm's efforts to combat financial crime should be subject to **challenge**. We expect senior management to ensure that policies and procedures are appropriate and followed. Self-assessment questions:

- 1. How does your firm ensure that its approach to reviewing the effectiveness of financial crime systems controls is **comprehensive**?
- 2. What are the **findings** of recent internal audits and compliance reviews on topics related to financial crime?
- 3. How has the firm progressed **remedial measures**?

Examples of good practice		Examples of poor practice	
•	Internal audit and compliance routinely test the firm's defences against financial crime, including specific financial crime threats.	•	Compliance unit and audit teams lack experience in financial crime matters.
•	Decisions on	•	Audit findings and

Examples of good practice		Examples of poor pr	actice
	allocation of compliance and audit resource are risk-based.		compliance conclusions are not shared between business units. Lessons are not spread more widely.
•	Management engage constructively with processes of oversight and challenge.		
•	Smaller firms seek external help if needed.		

## Section: FCG 2.3 Further guidance

#### FCG 2.3.1

FCTR contains the following additional guidance on governance:

- 1. FCTR 6.3.1G (Governance), from the FSA's thematic review Data security in Financial Services
- 2. FCTR 8.3.1G (Senior management responsibility) from the FSA's thematic review Financial services firms' approach to UK financial sanctions
- 3. FCTR 9.3.1G (Governance and management information) from the FSA's thematic review Anti-bribery and corruption in commercial insurance broking
- 4. FCTR 11.3.1G (Governance, culture and information sharing) from the FSA's thematic review Mortgage fraud against lenders

#### FCG 232

FCTR contains the following additional guidance on risk assessment:

- 1. FCTR 8.3.2G (Risk assessment) from the FSA's thematic review Financial services firms' approach to UK financial sanctions
- 2. FCTR 9.3.2G (Risk assessment and responses to significant bribery and corruption events) from the FSA's thematic review Anti-bribery and corruption in commercial insurance broking
- 3. FCTR 10.3.7G (Responsibilities and risk assessments) from the FSA's thematic review The Small Firms Financial Crime Review
- 4. FCTR 12.3.3G (High risk customers and PEPs Risk assessment) and (Correspondent banking Risk assessment of respondent banks) from the FSA's thematic review Banks' management of high money laundering risk situations

#### FCG 2.3.3

FCTR contains the following additional guidance on **policies and procedures**:

- 1. *FCTR 8.3.3G* (Policies and procedures) from the *FSA*'s thematic review Financial services firms' approach to UK financial sanctions
- 2. FCTR 10.3.1G (Regulatory/Legal obligations) from the FSA's thematic review The Small Firms Financial Crime Review
- 3. FCTR 12.3.2G (High risk customers and PEPs AML policies and procedures) from the FSA's thematic review Banks' management of high money laundering risk situations

#### FCG 2.3.4

FCTR contains the following additional guidance on **staff recruitment**, **vetting**, **training and awareness**:

- 1. FCTR 6.3.2G (Training and awareness) and FCTR 6.3.3G (Staff recruitment and vetting) from the FSA's thematic review Data security in Financial Services
- 2. FCTR 8.3.4G (Staff training and awareness) from the FSA's thematic review Financial services firms' approach to UK financial sanctions
- 3. FCTR 9.3.5G (Staff recruitment and vetting) and FCTR 9.3.6G (Training and awareness) from the FSA's thematic review Anti-bribery and corruption in commercial insurance broking

- 4. FCTR 10.3.6G (Training) from the FSA's thematic review The Small Firms Financial Crime Review
- 5. FCTR 11.3.6G (Staff recruitment and vetting) and FCTR 11.3.8G (Staff training and awareness) from the FSA's thematic review Mortgage fraud against lenders laundering risk situations

FCG 2.3.5

- FCTR contains the following additional guidance on quality of oversight:
  - 1. FCTR 6.3.15G (Internal audit and compliance monitoring) from the FSA's thematic review Data security in Financial Services
  - 2. FCTR 9.3.9G (The role of compliance and internal audit) from the FSA's thematic review Anti-bribery and corruption in commercial insurance broking
  - 3. FCTR 11.3.5G (Compliance and internal audit) from the FSA's thematic review Mortgage fraud against lenders

FCG 2.3.6

For firms' obligations in relation to whistleblowers see the Public Interest Disclosure Act 1998: www.legislation.gov.uk/ukpga/1998/23/contents

# **CHAPTER**

FCG 3 Money laundering and terrorist financing

#### Section: FCG 3.1 Introduction

FCG 3.1.1

Who should read this chapter? This section applies to all firms who are subject to the money laundering provisions in  $SYSC\ 3.2.6A - J$  or  $SYSC\ 6.3$ . It also applies to Annex I financial institutions and e-money institutions for whom we are the supervisory authority under the *Money Laundering Regulations*.

FCG 3.1.2

This guidance does not apply to **payment institutions**, which are supervised for compliance with the *Money Laundering Regulations* by HM Revenue and Customs. But it may be of interest to them, to the extent that we may refuse to authorise them, or remove their authorisation, if they do not satisfy us that they comply with the *Money Laundering Regulations*.

FCG 3.1.3

This guidance is less relevant for those who have more limited anti-money laundering (AML) responsibilities, such as mortgage brokers, general insurers and general insurance intermediaries. But it may still be of use, for example, to assist them in establishing and maintaining systems and controls to reduce the risk that they may be used to handle the proceeds from crime; and to meet the requirements of the *Proceeds of Crime Act 2002* to which they are subject.

FCG 3.1.4

FCG 3.2.2G (The Money Laundering Reporting Officer (MLRO)) applies only to firms who are subject to the money laundering provisions in SYSC 3.2.6A – J or SYSC 6.3, except it does not apply to sole traders who have no employees.

FCG 3.1.5

FCG 3.2.13G (Customer payments) applies to banks subject to SYSC 6.3.

FCG 3.1.6

The guidance in this chapter relates both to our interpretation of requirements of the *Money Laundering Regulations* and to the financial crime and money laundering provisions of *SYSC 3.2.6R* – *3.2.6JG*, *SYSC 6.1.1R* and *SYSC 6.3*.

FCG 3.1.7

The Joint Money Laundering Steering Group (JMLSG) produces detailed guidance for firms in the UK financial sector on how to comply with their legal and regulatory obligations related to money laundering and terrorist financing. *FCG* is not intended to replace, compete or conflict with the JMLSG's guidance, which should remain a key resource for firms.

FCG 3.1.7A

The European Supervisory Authorities (ESAs) have produced guidelines that firms should consider when assessing the ML/TF risk associated with a business relationship or occasional transaction. The *Money Laundering Regulations* require firms subject to the regulations to take account of these guidelines when complying with the customer due diligence requirements in Regulations 33 and 37.

FCG 3.1.8

When considering a firm's systems and controls against money laundering and terrorist financing, we will consider whether the firm has followed relevant provisions of the JMLSG's guidance, guidance issued by the *FCA* or taken account of the ESA guidelines.

#### Governance

FCG 3.2.1

The guidance in *FCG 2.2.1G* on governance in relation to financial crime also applies to money laundering. We expect senior management to take responsibility for the firm's anti-money laundering (AML) measures. This includes knowing about the money laundering risks to which the firm is exposed and ensuring that steps are taken to mitigate those risks effectively. Regulation 21(1)(a) of the *Money Laundering Regulations* requires that where appropriate with regard to the size and nature of its business, *firms* subject to the regulations must appoint one individual who is a member of its board of directors (or if there is no board, of its equivalent *management body*) or of its *senior management* as the officer responsible for compliance with the regulations. Regulation 21(3) also requires the appointment of a nominated officer. Regulation 21(4) requires a *firm* to inform their supervisory authority of the identity of the individual appointed (including any subsequent appointments) within 14 *days* of such appointment.

As SYSC 6.3.9R and SYSC 3.2.6IR also require firms subject to those provisions to have an MLRO, the FCA expects that this individual can be the same individual appointed under Regulation 21(1)(a) and/or 21(3) of the Money Laundering Regulations and so firms do not need to make a separate notification to the FCA.

- 1. Who has **overall responsibility** for establishing and maintaining effective AML controls? Are they sufficiently senior?
- 2. What are the reporting lines?
- 3. Do senior management receive **informative**, **objective information** that is sufficient to enable them to meet their AML obligations?
- 4. How regularly do senior management commission **reports** from the **MLRO**? (This should be at least annually.) What do they do with the reports they receive? What **follow-up** is there on any recommendations the MLRO makes?
- 5. How are senior management involved in **approving relationships** with high risk customers, including politically exposed persons (PEPs)?

Examples of good practice		Examples of poor practice	
•	Reward structures take account of any failings related to AML compliance.	•	There is little evidence that AML is taken seriously by senior management. It is seen as a legal or regulatory necessity rather than a matter of true concern for the

Examples of good practice		Examples of poor practice	
			business.
•	Decisions on accepting or maintaining high money laundering risk relationships are reviewed and challenged independently of the business relationship and escalated to senior management or committees.	•	Senior management attach greater importance to the risk that a customer might be involved in a <b>public scandal</b> , than to the risk that the customer might be corrupt or otherwise engaged in financial crime.
•	Documentation provided to senior management to inform decisions about entering or maintaining a business relationship provides an accurate picture of the risk to which the firm would be exposed if the business relationship were established or maintained.		The board never considers MLRO reports.
•	A UK parent undertaking meets the obligations under Regulation 20 of the Money Laundering Regulations including ensuring that AML policies, controls and procedures apply to all its branches and subsidiaries outside	•	A UK branch or subsidiary uses group policies which do not comply fully with UK AML legislation and regulatory requirements.

Examples of good practice		Examples of poor pr	actice
	the UK.		

## The Money Laundering Reporting Officer (MLRO)

FCG 3.2.2

This section applies to firms who are subject to the money laundering provisions in *SYSC* 3.2.6A – *J* or *SYSC* 6.3, except it does not apply to sole traders who have no employees. Firms to which this section applies must appoint an individual as MLRO. The MLRO is responsible for oversight of the firm's compliance with its anti-money laundering obligations and should act as a focal point for the firm's AML activity. Regulation 21(1)(a) of the *Money Laundering Regulations* also requires the appointment of a *senior manager* as the officer responsible for the relevant person's compliance with these regulations. Where appropriate, this section can be relevant to how that person meets their obligations under the *Money Laundering Regulations*. If the MLRO meets the requirements in regulation 21(1)(a) and (3), firms need not make a separate notification to us.

- 1. Does the MLRO have sufficient resources, experience, access and seniority to carry out their role effectively?
- 2. Do the firm's staff, including its senior management, consult the MLRO on matters relating to money-laundering?
- 3. Does the MLRO escalate relevant matters to senior management and, where appropriate, the board?
- 4. What awareness and oversight does the MLRO have of the highest risk relationships?

Examples of good	Examples of good practice		Examples of poor practice	
	The MLRO is independent, knowledgeable, robust and well-resourced, and poses effective challenge to the business where warranted.		The MLRO lacks credibility and authority, whether because of inexperience or lack of seniority.	
•	The MLRO has a direct reporting line to executive management or the board.	•	The MLRO does not understand the policies they are supposed to oversee or the rationale behind them.	
		•	The MLRO of a firm which is a member of a group has not	

Examples of good practice	Examples of poor practice
	considered whether group policy adequately addresses UK AML obligations.
	The MLRO is unable to retrieve information about the firm's high-risk customers on request and without delay and plays no role in monitoring such relationships.

See SYSC 3.2.6IR and SYSC 6.3.9R.

#### Risk assessment

FCG 3.2.3

The guidance in *FCG 2.2.4G* and *FCG 7.2.5G* on risk assessment in relation to financial crime and proliferation financing (PF) also applies.

The assessment of financial crime and PF risk is at the core of the firm's AML, counter-terrorist financing (CTF) and PF effort and is essential to the development of effective AML/CTF/PF policies and procedures. A firm is required by Regulation 18 of the *Money Laundering Regulations* to undertake a risk assessment. This also includes a risk assessment by relevant persons in relation to PF as set out in Regulation 18A of those regulations.

Firms must therefore put in place systems and controls to identify, assess, monitor and manage money laundering, terrorist financing and PF risk. These systems and controls must be comprehensive and proportionate to the nature, scale and complexity of a firm's activities. Firms must regularly review their risk assessment to ensure it remains current.

Under section 188 of the Economic Crime and Corporate Transparency Act 2023, firms are able to share information with one another for the purpose of preventing, detecting and investigating economic crime. Regulated firms should use this information to assist with their risk-based decision making and should not share it for commercial reasons or to provide sectors with additional powers to exclude customers inappropriately. Firms must also consider their obligations under the *General data protection regulation*.

- 1. Which parts of the business present **greater risks** of money laundering, terrorist financing and PF? (Has your firm identified the risks associated with different types of customers or beneficial owners, products, services, activities, transactions, business lines, geographical locations and delivery channels (e.g. internet, telephone, branches)? Has it assessed the extent to which these risks are likely to be an issue for the firm?)
- 2. How does the risk assessment inform your day-to-day operations? (For example, is there evidence that it informs the level of customer due diligence you apply or your

decisions about accepting or maintaining relationships?)

3. • For *cryptoasset businesses*, how do you assess and address the risks of different types of cryptoasset (e.g. anonymity-enhanced or privacy coins)?

Examples of goo	od practice		Examples of poo	or practice
•	There is evidence risk assessment idesign of anti-mocontrols.	informs the	•	An inappropriate risk classification system makes it almost impossible for a relationship to be classified as 'high risk'.
•	The firm has iden sources of inform laundering, terror PF risks, such as Assessments, FA evaluations and to NCA alerts, pressigning governmental org commercial due of providers.	nation on money ist financing and National Risk ATF mutual ypology reports, s reports, court orts by non- ganisations and	•	Higher risk countries are allocated low- risk scores to avoid enhanced due diligence measures.
•	Consideration of laundering, terror PF risk associate business relations account of factors	ist financing and d with individual ships takes		
	0	company structures;		sufficient evidence to support their
	0			decision.
	0	country risk;		
	o	the customer's or beneficial owner's reputation;		
	0	source of		

Examples of go	Examples of good practice		Examples of poo	or practice
		wealth;		
	0	source of funds;		
	0	expected account activity;		
	0	factors relating to the customer's countries or geographic areas of operations;		
	0	products and services;		
	0	transactions;		
	0	delivery channels;		
	0	sector risk; and		
	0	involvement in public contracts.		
•	The firm identifies risk that a relation might become too customers to iden objective view of laundering risk. It risk effectively.	nship manager o close to ntify and take an the money	•	Risk assessments or money laundering are unduly influenced by the potential profitability of new or existing relationships.
			•	The firm cannot evidence why customers are rated as high, medium or low risk.
			•	A UK branch or subsidiary relies

Examples of good practice		Examples of poor practice	
			on group risk assessments without assessing their compliance with UK AML requirements.
•	The firm engages with public- private partnerships and private-private partnerships to gather insights on the latest financial crime typologies and additional controls that might be relevant and shares its own best practice examples.		

See regulation 18 of the *Money Laundering Regulations*, SYSC 3.2.6AR, SYSC 3.2.6CR, SYSC 6.3.1R and SYSC 6.3.3R.

## Customer due diligence (CDD) checks

Firms must **identify** their customers and, where applicable, their beneficial owners, and then **verify** their identities. Firms must also understand the **purpose** and **intended nature** of the customer's relationship with the firm and collect information about the customer and, where relevant, beneficial owner. This should be sufficient to obtain a complete picture of the risk associated with the business relationship and provide a meaningful basis for subsequent monitoring.

Firms should note that CDD measures also apply when contacting an existing customer as part of any legal duty in the course of a calendar year for the purpose of reviewing information which is relevant to the risk assessment of the customer, and relates to beneficial ownership of the customer.

Firms should also note that CDD measures must also be applied when the relevant person has to contact an existing customer in order to fulfil any duty under the *International Tax*Compliance Regulations 2015.

CDD measures must also include taking reasonable steps to understand the ownership and control structure of a customer where the customer is a legal person, trust, company, foundation or similar legal arrangement.

Firms are required to keep written records in circumstances where all possible means of identifying the beneficial owner of a *body corporate* have been taken and the beneficial owner cannot be identified satisfactorily or at all. In circumstances where the beneficial owner of a *body corporate* cannot be identified, reasonable measures must be taken to verify the identity of the senior person in the *body corporate* responsible for managing it. In doing so, firms should keep written records made of the actions taken and any difficulties encountered.

Firms are required to collect proof of company registration (or an excerpt from the register)

FCG 3 2 4

before establishing a business relationship with certain legal entities including a company subject to the requirements of *Part 21A* of the Companies Act 2006, a limited liability partnership or an eligible Scottish partnership. Firms are required to report to Companies House discrepancies between this information and information which otherwise becomes available to them in the course of complying with the *Money Laundering Regulations*. Firms may wish to refer to further guidance from the Companies House.

In situations where the money laundering risk associated with the business relationship is increased, banks must carry out additional, enhanced due diligence (EDD). *FCG* 3.2.8G below considers enhanced due diligence.

Where a firm cannot apply customer due diligence measures, including where a firm cannot be satisfied that it knows who the beneficial owner is, it must not enter into, or continue, the business relationship.

Firms should note that an electronic identification process may be regarded as a reliable source for the purposes of CDD verification where that process is independent of the person whose identity is being verified, secure from fraud and misuse and capable of providing an appropriate level of assurance that the person claiming a particular identity is in fact that person with that identity.

- 1. Does your firm apply customer due diligence procedures in a risk-sensitive way?
- 2. Do your CDD processes provide you with a **comprehensive understanding** of the risk associated with individual business relationships?
- 3. How does the firm **identify** the customer's **beneficial owner(s)**? Are you satisfied that your firm takes risk-based and adequate steps to verify the beneficial owner's identity in all cases? Do you understand the rationale for beneficial owners using complex corporate structures?
- 4. Are procedures **sufficiently flexible** to cope with customers who cannot provide more common forms of identification (ID)?
- 5. With **non-face-to-face** transactions, how does your firm's approach provide confidence that the person is **who they claim to be**? How do you test any technology used as part of onboarding?

Examples of good practice		Examples of poo	or practice
•	A firm which uses e.g. electronic verification checks or PEPs databases understands their capabilities and limitations.	•	Procedures are not <b>risk-based</b> : the firm applies the same CDD measures to products and customers of varying risk.
•	The firm can	•	The firm has <b>no method for</b>

Examples of good practice	Examples of poo	or practice
cater for customers who lack common forms of ID (such as the socially excluded, those in care, etc).		tracking whether checks on customers are complete.
The firm understands and documents the ownership and control structures (including the reasons for any complex or opaque corporate structures) of customers and their beneficial owners.	•	The firm allows language difficulties or customer objections to get in the way of proper questioning to obtain necessary CDD information.
The firm obtains information about the purpose and nature of the business relationship sufficient to be satisfied that it understands the associated money laundering risk.		Staff do less CDD because a customer is referred by senior executives or influential people.
Staff who approve new or ongoing business	•	The firm has <b>no procedures</b> for dealing with situations requiring enhanced due diligence. <b>This breaches the</b> <i>Money Laundering</i>

Examples of good practice	Examples of poo	or practice	
relationships satisfy themselves that the firm has obtained adequate CDD information before doing so.		Regulations.	
	•	The firm fails to c	onsider:
		0	any individuals who ultimately control more than 25% of shares or voting rights of a corporate customer;
		0	any individuals who exercise control over the management of a corporate customer; and
		0	any individuals who control the body corporate
		when identifying a customer's benef breaches the Mo Regulations.	icial owners. This

See regulations 5, 6, 27, 28, 30A, 31, 33, 34 and 35 of the Money Laundering Regulations.

# **Ongoing monitoring**

FCG 3.2.5

A firm must conduct ongoing monitoring of its business relationships on a risk-sensitive basis. Ongoing monitoring means **scrutinising transactions** to ensure that they are consistent with what the firm knows about the customer, and taking steps to ensure that the firm's knowledge about the business relationship remains current. As part of this, firms must keep documents, data and information obtained in the CDD context (including information about the purpose and intended nature of the business relationship) up to date. It must apply CDD measures where it doubts the truth or adequacy of previously obtained documents, data or information (see *FCG* 

3.2.4G).

Where the risk associated with the business relationship is increased, firms must carry out enhanced ongoing monitoring of the business relationship. *FCG 3.2.9G* provides guidance on enhanced ongoing monitoring.

- 1. How are transactions **monitored** to spot potential money laundering? Are you satisfied that your monitoring (whether automatic, manual or both) is adequate and effective considering such factors as the size, nature and complexity of your business?
- 2. Does the firm **challenge** unusual activity and explanations provided by the customer where appropriate?
- 3. How are **unusual transactions** reviewed? (Many alerts will be false alarms, particularly when generated by automated systems. How does your firm decide whether behaviour really is suspicious?)
- 4. How do you feed the findings from monitoring back into the customer's risk profile?
- 5. Do you frequently **review** the monitoring system rules and typologies for effectiveness? Do you **understand** the threshold and rule rationales?

Examples of good practice		Examples of poor pro	actice
•	A large retail firm complements its other efforts to spot potential money laundering by using an automated system to monitor transactions	•	The firm fails to take adequate measures to understand the risk associated with the business relationship and is therefore unable to conduct meaningful monitoring.
•	Where a firm uses automated transaction monitoring systems, it understands their capabilities and limitations.	•	The MLRO can provide little evidence that unusual transactions are brought to their attention.
•	Small firms are able to apply credible manual procedures to scrutinise customers' behaviour.	•	Staff always accept a customer's explanation for unusual transactions at face value and do not probe further.
•	The 'rules'	•	The firm does not

Examples of good practice		Examples of poor practice
	underpinning monitoring systems are understood by the relevant staff and updated to reflect new trends.	take risk-sensitive measures to ensure CDD information is up to date. This is breach of the Money Laundering Regulations.
•	The firm uses  monitoring results  to find out whether  CDD remains  adequate.	A cryptoasset business assumes that blockchain analysis is all that is required to monitor transactions and fails to do its own transaction monitoring based on the knowledge of its customers or relying on off-chair information.
•	The firm takes advantage of customer contact as an opportunity to update due diligence information.	The firm's measures fail to conduct a full assessment of the risk. For instance, the firm does not consider changes if the nature of the relationship or expected activities.
•	The firm demonstrates a risk- based approach following a monitoring event. This could include implementing regular periodic reviews and having procedures for event-driven reviews.	

Examples of good practice		Examples of poor practice
•	Customer-facing staff are engaged with, but do not control, the ongoing monitoring of relationships.	
•	The firm updates CDD information and reassesses the risk associated with the business relationship where monitoring indicates material changes to a customer's profile.	

See regulations 27, 28(11), 33, 34 of the Money Laundering Regulations.

# The use of transaction monitoring

FCG 3.2.5A This section is relevant to a firm using transaction monitoring as part of its ongoing monitoring

efforts to detect money laundering, financing of terrorism and proliferation financing (see FCG 3.2.5G (Ongoing monitoring)). This could be relevant to firms serving either retail or wholesale customers.

To date, many large institutions have used transaction monitoring systems that work on a transaction-by-transaction or unusual transaction basis, or combination of the two, flagging fund movements that exceed rule-driven thresholds for human scrutiny. We understand that more sophisticated approaches show potential in this area, and can be used to take a more rounded view of customer behaviour – for example, showing how the customer fits into broader networks of activity. Examples of such sophisticated technologies include the use of machine learning tools or tools based on artificial intelligence to detect suspicious activity or triage existing alerts. This section applies to the use of both automated and manual transaction monitoring, unless specified otherwise.

- 1. Do you understand the effectiveness of your automated monitoring in different business areas?
- 2. What actions have been taken to mitigate shortcomings that have been identified in business areas?
- 3. What **consideration** has been given to alternative varieties of automated monitoring, including the use of novel approaches?
- 4. Where a firm uses automated methods for triaging alerts generated by thresholddriven transaction-monitoring systems (e.g. scorecards overlaid on existing systems or other systems to prioritise which alerts receive manual attention), can this be justified within the

context of the firm's overall approach to monitoring?

Examples of go	od practice	Examples of poo	or practice
•	New approaches are piloted or subject to evaluation periods, with firms able to demonstrate appropriate testing.		
	Monitoring arrangements (whether automated or manual or both) seek to take a <b>holistic view</b> of customer behaviour and draw on a range of data, rather than just transaction-by-transaction analysis.		The control framework around automated monitoring is weak. For example, senior management have an unrealistic expectation of what automated monitoring systems are feasibly able to achieve, while manual scrutiny of alerts lacks resources and is unable to cope.
	Monitoring is applied, where appropriate, at multiple levels of aggregation:		Threshold-based transaction monitoring approaches are used in situations where they are not suitable, while other methods of scrutiny (such as oversight of customers by relationship managers) are

Examples of go	od practice	Examples of poo	r practice
			neglected.
	transaction level (the lowest);		
	account level (the aggregate of transactions for an account);		
	customer level (the aggregate of accounts for a specific customer); and		
	linked-entity level (i.e. across a group of linked customers by relationship managers).		
•	When decommissioning an existing automated system (or aspects of that system, such as particular rule sets), a firm is able to justify this decision.  Consideration may be given to, for example, the relative merits of other approaches (including manual approaches), the systems' resource implications, and the systems' performance outcomes (such as the intelligence-value of alerts and the proportion of 'false positives').	•	A threshold-based, rule-driven transaction monitoring system is used but is poorly calibrated and the firm struggles to articulate the rationale for particular rules and scenarios.
•	Before a new system replaces an existing one, a <b>robust judgement</b> is formed about the relative <b>usefulness of both systems</b> . While each system may not flag all the same events, the firm is able to demonstrate that one approach	•	Data fed into an automated system is not migrated smoothly when feeder systems are modified or

Examples of good practice		Examples of poo	or practice
	produces better quality alerts overall.		upgraded or transactions from a specific system have been erroneously omitted from the transaction monitoring system.
	A firm explores the use of new approaches to automated monitoring (e.g. network analysis or machine learning).  Consideration is given to the limitations of these approaches and how any resultant risks can be contained. (For example, it will not be clear to operators of more free-form varieties of machine learning why the software has made its recommendations, which can pose ethical and audit challenges.)		
	The firm tailors the monitoring system rules to its business, risk and relevant typologies. The system and rules are tested and reviewed for right outcomes	•	The firm uses a transaction monitoring system with set rules (which could include use of off-the-shelf systems) and does not calibrate these to the firms' individual needs or review them regularly for efficiency.
•	The firm practices <b>good record keeping</b> . For example, records of		

Examples of goo	od practice	Examples of poo	or practice
	decision making and rationales for thresholds are documented and accessible.		
•	Where a firm learns that criminals have abused its facilities, a <b>review</b> is performed to <b>learn</b> how monitoring methods could be improved to <b>lessen the risk of recurrence</b> .		
•	Where a firm learns that criminals have abused its facilities, a <b>review</b> is performed to <b>learn</b> how monitoring methods could be improved to <b>lessen the risk of recurrence</b> .		
		•	A firm does not check that a counterparty firm is monitoring customer activity.
	A firm using an automated system keeps records of how the system has been trained. It records the process for making adjustments and how the interpretable model can be maintained.		A firm using an automated system lacks an understanding of what the system is detecting and why. This may be because of, for example, staff turnover, poor documentation or weak communication with the system's vendor.

See regulations 27, 28(11), 33 and 34 of the Money Laundering Regulations.

## Case study - transaction monitoring

**FCG 3 2 5B** 

The *FCA* found that 3 key parts of HSBC's transaction monitoring systems showed serious weaknesses over an extended period of several years. The systems were ineffective and not sufficiently risk sensitive for a prolonged period. They exposed the bank and community to avoidable risks.

In particular, the bank failed to:

- 1. consider whether the scenarios used to identify indicators of money laundering or terrorist financing covered relevant risks;
- 2. carry out timely risk assessments for new scenarios;
- 3. appropriately test and update the parameters within the systems that were used to determine whether a transaction was indicative of potentially suspicious activity. There was a failure to understand those rules and certain thresholds set made it almost impossible for the relevant scenarios to identify potentially suspicious activity; and
- 4. check the accuracy and completeness of the data being fed into, and contained within, monitoring systems. This resulted in millions of transactions worth billions of pounds that were either monitored incorrectly or not at all.

The FCA imposed a financial penalty of £63,946,800.

See the FCA's press release: www.fca.org.uk/news/press-releases/fca-fines-hsbc-bank-plc-deficient-transaction-monitoring-controls.

## Source of wealth and source of funds

FCG 3.2.6

Establishing the source of funds and the source of wealth can be useful for ongoing monitoring and due diligence purposes because it can help firms ascertain whether the level and type of transaction is consistent with the firm's knowledge of the customer. It is a requirement where the customer is a PEP.

'Source of wealth' describes how a customer or beneficial owner acquired their total wealth. 'Source of funds' refers to the origin of the funds involved in the business relationship or occasional transaction. It refers to the activity that generated the funds, for example salary payments or sale proceeds, as well as the means through which the customer's or beneficial owner's funds were transferred.

The JMLSG's guidance provides that, in situations where the risk of money laundering/terrorist financing is very low and subject to certain conditions, firms may assume that a payment drawn on an account in the customer's name with a UK, EU or equivalent regulated credit institution satisfied the standard CDD requirements. This is sometimes referred to as 'source of funds as evidence' and is distinct from 'source of funds' in the context of Regulation 28(11) and Regulations 33 and 35 of the *Money Laundering Regulations* and of *FCG*. Nothing in *FCG* prevents the use of 'source of funds as evidence' in situations where this is appropriate. Where the customer is either a PEP, a family member of a PEP or known close associate of a PEP, a firm may have regard to guidance issued by the *FCA* on the treatment of PEPs. [Editor's Note: see <a href="https://www.fca.org.uk/publications/finalised-guidance/fg17-6-treatment-politically-exposed-persons-peps-money-laundering.">https://www.fca.org.uk/publications/finalised-guidance/fg17-6-treatment-politically-exposed-persons-peps-money-laundering.</a>]

# Handling higher risk situations

FCG 3.2.7

The law requires that firms' anti-money laundering policies and procedures are sensitive to risks. This means that in higher risk situations, firms must apply enhanced due diligence and ongoing monitoring. **Situations that present a higher money laundering risk** might include, but are not restricted to: customers linked to higher risk countries or business sectors; or who have unnecessarily complex or opaque beneficial ownership structures; and transactions which are unusual, lack an obvious economic or lawful purpose, are complex or large or might lend themselves to anonymity.

Firms must take account of risk factors set out under regulation 33(6) which relate to customer risk, product risk and geographical risk when assessing whether there is a high risk of money laundering or terrorist financing in a particular situation and the extent of measures which should be taken to manage and mitigate that risk.

The *Money Laundering Regulations* also set out some scenarios in which specific enhanced due diligence measures have to be applied:

- Correspondent relationships: where a correspondent credit institution or financial institution, involving the execution of payment, is from a third country (see regulation 34 of the *Money Laundering Regulations*), the UK credit or financial institution should apply both EDD measures in regulation 33 as well as additional measures outlined in regulation 34 commensurate to the risk of the relationship. This can include in higher risk situations thoroughly understanding its correspondent's business, reputation, and the quality of its defences against money laundering and terrorist financing. Senior management must also give approval before establishing a new correspondent relationship. JMLSG guidance sets out how firms should apply EDD in differing correspondent trading relationships.
- Politically exposed persons (PEPs), family members and known close associates of a PEP: a PEP is a person entrusted with a prominent public function, other than as a middle-ranking or more junior official. PEPs (as well as their family members and known close associates) must be subject to enhanced scrutiny. A senior manager at an appropriate level of authority must also approve the initiation of a business relationship with a PEP (or with a family member, or known close associate, of a PEP). This includes approving a relationship continuing with an existing customer who became a PEP after the relationship begun. In meeting these obligations firms may have regard to the *FCA*'s guidance on a risk-based approach to PEPs.
- Business relationships or a 'relevant transaction' where either party is established in a high risk third country: the *Money Laundering Regulations* defines:

1.

- (a) a high-risk third country as a country named by FATF on its list of High-Risk Jurisdictions subject to a Call for Action or its list of Jurisdictions under Increased Monitoring:
- (b) a relevant transaction as being a transaction in relation to which the relevant person is required to apply customer due diligence under Regulation 27;
- (c) established in a country in the case of a legal person as being the country of incorporation or principal place of business, or, in the case of a financial institution or credit institution, where its principal regulatory authority is.

In these scenarios, EDD must include specified measures which include obtaining additional information on the customer, the beneficial owner, the intended nature of the business relationship, source of funds and wealth, reasons for the transactions and senior management approval for the business relationship. Conducting enhanced monitoring is also a requirement.

• Other transactions: EDD must be performed:

(b)

- (a) in any case where a transaction is complex or unusually large, or there is an unusual pattern of transactions, or the transaction or transactions have no apparent economic or legal purpose. In this scenario, there are specified EDD measures which must include, as far as reasonably possible, examining the background and purpose of the transaction and increasing the degree and nature of monitoring of the business relationship in which the transaction is made to determine whether that transaction or that relationship appears to be suspicious;
- in any other case which by its nature can present a higher risk of money laundering, proliferation financing or terrorist financing. This can include where there is evidence that a cryptoasset transaction has involved privacy-enhancing techniques or products such as 'mixers' or 'tumblers', privacy coins and transactions involving the use of self-hosted addresses, obfuscated ledger technology, ring signatures, stealth addresses, ring confidential transactions, atomic swaps and non-interactive zero knowledge proofs; and
- (c) where findings from blockchain analysis indicates exposure to criminal or sanctioned activities.

Where the customer is the beneficiary of a life insurance policy, is a legal person or a legal arrangement, and presents a high risk of money laundering or terrorist financing for any other reason, credit and financial institutions must take reasonable measures to identify and verify the identity of the beneficial owners of that beneficiary before making a payment under the life insurance policy.

The extent of enhanced due diligence measures that a firm undertakes can be determined on a risk-sensitive basis. The firm must be able to demonstrate that the extent of the enhanced due diligence measures it applies is commensurate with the money laundering and terrorist financing risks.

See regulations 19, 20, 21, 28(16), 33 and 34 of the Money Laundering Regulations.

## Handling higher risk situations – enhanced due diligence (EDD)

Firms must apply EDD measures in situations that present a higher risk of money laundering. EDD should give firms a **greater understanding** of the customer and their associated risk than standard due diligence. It should provide more certainty that the customer and/or beneficial owner is who they say they are and that the purposes of the business relationship are legitimate; as well as increasing opportunities to identify and deal with concerns that they are not. *FCG 3.2.3G* considers risk assessment.

The extent of EDD must be **commensurate to the risk** associated with the business relationship or occasional transaction but firms can decide, in most cases, which aspects of CDD they should enhance. This will depend on the reason why a relationship or occasional

FCG 3.2.8

transaction was classified as high risk.

## Examples of EDD include:

- 1. obtaining more information about the customer's or beneficial owner's business
- 2. obtaining more robust verification of the beneficial owner's identity based on information from a reliable and independent source
- 3. gaining a better understanding of the customer's or beneficial owner's reputation and/or role in public life and assessing how this affects the level of risk associated with the business relationship
- 4. carrying out searches on a corporate customer's directors or other individuals exercising control to understand whether their business or integrity affects the level of risk associated with the business relationship
- 5. establishing how the customer or beneficial owner acquired their wealth to be satisfied that it is legitimate
- 6. establishing the source of the customer's or beneficial owner's funds to be satisfied that they do not constitute the proceeds from crime.

- 1. How does EDD differ from standard CDD? How are issues that are flagged during the due diligence process **followed up** and **resolved**? Is this adequately documented?
- 2. How is EDD information gathered, analysed, used and stored?
- 3. What involvement do senior management or committees have in **approving high risk customers**? What information do they receive to inform any decision-making in which they are involved?

Examples of good practice		Examples of poor pr	actice
•	The MLRO (and their team) have adequate oversight of all high risk relationships.	•	Senior management do not give approval for taking on high risk customers. If the customer is a PEP or a non-EEA correspondent, this breaches the Money Laundering Regulations.
•	The firm establishes the legitimacy of, and documents, the source of wealth and source of funds used in high risk business relationships.	•	[deleted]

Examples of good practice		Examples of poor pr	actice
•	Where money laundering risk is very high, the firm obtains independent internal or external intelligence reports.	•	The firm does not distinguish between the customer's source of funds and their source of wealth.
•	When assessing EDD, the firm complements staff knowledge of the customer or beneficial owner with more objective information.	•	The firm relies entirely on a single source of information for its enhanced due diligence.
•	The firm is able to provide evidence that relevant information staff have about customers or beneficial owners is documented and challenged during the CDD process.	•	A firm relies on intragroup introductions where overseas standards are not UK-equivalent or where due diligence data is inaccessible because of legal constraints.
•	A member of a group satisfies itself that it is appropriate to rely on due diligence performed by <b>other entities</b> in the same group.	•	The firm considers the credit risk posed by the customer, but not the money laundering risk.
•	The firm proactively follows up gaps in, and updates, CDD of higher risk customers.	•	The firm disregards allegations of the customer's or beneficial owner's criminal activity from reputable sources repeated over a sustained period of time.

Examples of good practice		Examples of poor pr	actice
•	A correspondent bank seeks to identify PEPs associated with their respondents	•	The firm ignores adverse allegations simply because customers hold a UK investment visa.
•	. A correspondent bank takes a view on the strength of the <b>AML regime</b> in a respondent bank's home country, drawing on discussions with the respondent, overseas regulators and other relevant bodies.		A firm grants  waivers from establishing source of funds, source of wealth or other due diligence without good reason.
•	A correspondent bank gathers information about respondent banks' procedures for sanctions screening, PEP identification and management, account monitoring and suspicious activity reporting.	•	A correspondent bank conducts inadequate due diligence on parents and affiliates of respondents.
		•	A correspondent bank relies exclusively on the Wolfsberg Group AML questionnaire.

See regulations 33, 34, 34(1)(d), 35 and 35(5)(a) of the *Money Laundering Regulations*.

# Handling higher risk situations – enhanced ongoing monitoring

FCG 3.2.9

Firms must enhance their ongoing monitoring in higher risk situations. Self-assessment questions:

1. • How does your firm **monitor** its high risk business relationships? How does enhanced ongoing monitoring differ from ongoing monitoring of other business relationships?

- 2. Are reviews carried out independently of relationship managers?
- 3. What **information** do you store in the files of high risk customers? Is it useful? (Does it include risk assessment, verification evidence, expected account activity, profile of customer or business relationship and, where applicable, information about the ultimate beneficial owner?)

Examples of good practice		Examples of poor p	ractice
•	Key AML staff have a good understanding of, and easy access to, information about a bank's highest risk customers.	•	The firm treats annual reviews as a tick-box exercise and copies information from previous reviews without thought.
•	New higher risk clients are more closely monitored to confirm or amend expected account activity.	•	A firm in a group relies on others in the group to carry out monitoring without understanding what they did and what they found.
•	Alert thresholds on automated monitoring systems are lower for PEPs and other higher risk customers.  Exceptions are escalated to more senior staff.	•	There is insufficient challenge to explanations from relationship managers and customers about unusual transactions.
•	Decisions across a group on whether to keep or exit high risk relationships are consistent and in line with the firm's overall risk appetite or assessment.	•	The firm focuses too much on reputational or business issues when deciding whether to exit relationships with a high money laundering risk.
		•	The firm makes no enquiries when

Examples of good practice	Examples of poor practice
	accounts are used
	for purposes inconsistent with
	expected activity (e.g. personal
	accounts being used for business).

See regulation 33(1) of the Money Laundering Regulations.

## Liaison with law enforcement

Firms must have a **nominated officer**. The nominated officer has a legal obligation to **report any knowledge or suspicions** of money laundering to the National Crime Agency (NCA) through a 'Suspicious Activity Report', also known as a 'SAR'. (See *FCG Annex 1* list of common terms for more information about nominated officers and Suspicious Activity Reports.) Staff must report their concerns and may do so to the firm's nominated officer, who must then consider whether a report to NCA is necessary based on all the information at their disposal. Law enforcement agencies may seek information from the firm about a customer, often through the use of Production Orders (see *FCG Annex 1*).

Self-assessment questions:

- 1. Is it clear who is **responsible** for different types of liaison with the authorities?
- 2. How does the **decision-making** process related to **SARs** work in the firm?
- 3. Are procedures clear to staff?
- 4. Do staff report suspicions to the **nominated officer**? If not, does the nominated officer take steps to identify why reports are not being made? How does the nominated officer deal with reports received?
- 5. What evidence is there of the rationale **underpinning decisions** about whether a SAR is justified?
- 6. Is there a documented process for responding to **Production Orders**, with clear timetables?

Examples of good practice		Examples of poor practice	
•	All staff understand procedures for escalating suspicions and follow them as required.	•	The nominated officer passes all internal reports to NCA without considering whether they truly are suspicious. These 'defensive' reports are likely to be of little value.

FCG 3.2.10

Examples of good practice		Examples of poor pr	actice
•	The firm's <b>SARs</b> set out a clear narrative of events and include detail that law enforcement authorities can use (e.g. names, addresses, passport numbers, phone numbers, email addresses).	•	The nominated officer dismisses concerns escalated by staff without reasons being documented.
•	SARs set out the reasons for suspicion in plain English. They include some context on any previous related SARs rather than just a cross-reference.	•	The firm does not train staff to make internal reports, thereby exposing them to personal legal liability and increasing the risk that suspicious activity goes unreported.
•	There is a clear process for documenting decisions.	•	The nominated officer turns a blind eye where a SAR might harm the business. This could be a criminal offence.
•	A firm's processes for dealing with suspicions reported to it by third party administrators are clear and effective.	•	A firm provides extraneous and irrelevant detail in response to a <b>Production Order</b> .

See regulation 21 of the *Money Laundering Regulations* and s.330 *POCA* and s.331 *POCA* and s.21A of the *Terrorism Act 2000*.

# Record keeping and reliance on others

FCG 3.2.11

Firms must keep copies of any documents and information obtained to meet CDD requirements and sufficient supporting records for transactions for **five years** after the business relationship ends or five years after an occasional transaction. However, records relating to transactions

occurring in a business relationship need not be kept beyond 10 years. Where a firm is **relied on by others** to do due diligence checks, it must keep its records of those checks for the same time period. Firms must keep records sufficient to demonstrate to us that their CDD measures are appropriate in view of the risk of money laundering and terrorist financing. Regulation 40(5) requires that any data collected is deleted after these periods. Regulation 41 also sets out that personal data collected under the *Money Laundering Regulations* should only be processed for the purposes of preventing money laundering or terrorist financing. Self-assessment questions:

- 1. Can your firm retrieve records promptly in response to a Production Order?
- 2. If the firm **relies on others** to carry out AML checks (see 'Reliance' in *FCG Annex 1*), is this within the limits permitted by the *Money Laundering Regulations*? How does it satisfy itself that it can rely on these firms?

Examples of good p	Examples of good practice		Examples of poor practice	
•	Records of customer ID and transaction data can be retrieved quickly and without delay.	•	The firm keeps customer records and related information in a way that restricts the firm's access to these records or their timely sharing with authorities.	
•	Where the firm routinely relies on checks done by a third party (for example, a fund provider relies on an IFA's checks), it requests sample documents to test their reliability.	•	A firm cannot access CDD and related records for which it has relied on a third party. This breaches the Money Laundering Regulations.	
		•	Significant proportions of CDD records cannot be retrieved in good time.	
		•	The firm has not considered whether a <b>third party</b> consents to being relied upon.	

Examples of good practice	Examples o	Examples of poor practice	
	•	There are <b>gaps</b> in customer records, which cannot be explained.	

See regulations 28(16), 40 and 40(7) of the *Money Laundering Regulations*.

# Countering the finance of terrorism

Firms have an important role to play in providing information that can assist the authorities with counter-terrorism investigations. Many of the controls firms have in place in relation to terrorism will overlap with their anti-money laundering measures, covering, for example, risk assessment, customer due diligence checks, transaction monitoring, escalation of suspicions and liaison with the authorities.

Self-assessment questions:

- 1. How have **risks** associated with terrorist finance been assessed? Did assessments consider, for example, risks associated with the customer base, geographical locations, product types, distribution channels, etc.?
- 2. Is it clear who is responsible for **liaison with the authorities** on matters related to countering the finance of terrorism? (See *FCG 3.2.10G*)

Examples of good practice		Examples of poor practice	
•	The firm has and uses an effective process for liaison with the authorities.	•	Financial crime training does not mention terrorist financing.
	A firm identifies sources of information on terrorist financing risks: e.g. press reports, NCA alerts, Financial Action Task Force typologies, court judgements, etc.		A firm doing cross- border business has not assessed terrorism-related risks in <b>countries</b> in which it has a presence or does business.
•	This information informs the design of transaction monitoring systems.	•	A firm has not considered if its approach to customer due diligence is able to capture information relevant to the risks

FCG 3.2.12

Examples of good practice		Examples of poor practice	
			of terrorist finance.
Suspicions raised     within the firm inform     its own typologies.			

# **Customer payments**

FCG 3.2.13

This section applies to banks subject to SYSC 6.3.

Interbank payments can be abused by criminals. International policymakers have taken steps intended to increase the transparency of interbank payments, allowing law enforcement agencies to more easily trace payments related to, for example, drug trafficking or terrorism. The *Money Laundering Regulations* require banks to collect and attach information about payers and payees of wire transfers (such as names and addresses) to payment messages. Banks are also required to check this information is present on inbound payments, and chase missing data. The *FCA* has a legal responsibility to supervise banks' compliance with these requirements. Concerns have also been raised about interbank transfers known as "cover payments" (see *FCG Annex 1*) that can be abused to disguise funds' origins. To address these concerns, the SWIFT payment messaging system now allows originator and beneficiary information to accompany these payments.

From 1 September 2023, similar obligations have applied for cryptoasset transfers undertaken by cryptoasset businesses registered with the *FCA* under the *Money Laundering Regulations*. This chapter may assist cryptoasset businesses in implementing this requirement but they should also have regard to specific expectations set out by the *FCA*. For further information, see *www.fca.org.uk/news/statements/fca-sets-out-expectations-uk-cryptoasset-businesses-complying-travel-rule*.

- 1. How does your firm ensure that customer payment instructions contain **complete payer** and payee information? (For example, does it have appropriate procedures in place for checking payments it has received?)
- 2. Does the firm review its **respondent banks**' track record on providing payer data and using appropriate SWIFT messages for cover payments?
- 3. Does the firm use guidance issued by the ESAs? [Editor's Note: see http://www.eba.europa.eu/-/esas-provide-guidance-to-prevent-terrorist-financing-and-money-laundering-in-electronic-fund-transfers.].

Examples of good practice		Examples of poo	or practice
•	Following processing, banks conduct risk-based sampling for inward	•	A bank fails to make use of the correct <b>SWIFT message type</b> for cover payments.

Examples of good pr	ractice	Examples of poo	or practice	
ider inac pay pay	rments to ntify dequate rer and ree ormation.			
ban <b>mis</b>	intermediary nk chases up ssing ormation.	•	Compliance with a related to internat payments has not by the firm's intercompliance department following prothe Funds Trans	ional customer been reviewed nal audit or tments. actices breach
dun me: test	eank sends mmy ssages to t the ectiveness of ers.		0	International customer payment instructions sent by the payer's bank lack meaningful payer and payee information.
of g from Cou the Grouse pay has how	ank is aware guidance on the Basel of mittee and wolfsberg oup on the e of cover aments, and a considered of this should oly to its own erations.		0	An intermediary bank <b>strips</b> payee or payer information from payment instructions before passing the payment on.
pay pay info pay	e quality of ver and vee ormation in vment tructions		0	The payee bank does not check any incoming payments to see if they include

Examples of go	ood practice	Examples of poo	or practice	
	from respondent banks is taken into account in the bank's ongoing review of correspondent banking relationships.			complete and meaningful data.
•	The firm actively engages in peer discussions about taking appropriate action against banks which persistently fail to provide complete payer information.			

# Case study - poor AML controls

FCG 3.2.14

- The *FSA* fined Alpari (UK) Ltd, an online provider of foreign exchange services, £140,000 in May 2010 for poor anti-money laundering controls.
  - 1. Alpari failed to carry out satisfactory customer due diligence procedures at the account opening stage and failed to monitor accounts adequately.
  - 2. These failings were particularly serious given that the firm did business over the internet and had customers from higher risk jurisdictions.
  - 3. The firm failed to ensure that resources in its compliance and anti-money laundering areas kept pace with the firm's significant growth.

Alpari's former money laundering reporting officer was also fined £14,000 for failing to fulfil his duties.

See the FCA's press release for more information: www.fca.org.uk/publication/final-notices/alpari.pdf.

## Case studies - wire transfer failures

FCG 3.2.15

A UK bank that falls short of our expectations when using payment messages does not just risk *FCA* enforcement action or prosecution; it can also face criminal sanctions abroad. In January 2009, Lloyds TSB agreed to pay US\$350m to US authorities after Lloyds offices in Britain and Dubai were discovered to be deliberately removing customer names and addresses

from US wire transfers connected to countries or persons on US sanctions lists. The US Department of Justice concluded that Lloyds TSB staff removed this information to ensure payments would pass undetected through automatic filters at American financial institutions. See its press release: www.usdoj.gov/opa/pr/2009/January/09-crm-023.html.

In August 2010, Barclays Bank PLC agreed to pay US\$298m to US authorities after it was found to have implemented practices designed to evade US sanctions for the benefit of sanctioned countries and persons, including by stripping information from payment messages that would have alerted US financial institutions about the true origins of the funds. The bank self-reported the breaches, which took place over a decade-long period from as early as the mid-1990s to September 2006. See the US Department of Justice's press release:

## Case study – poor AML controls: PEPs and high risk customers

www.justice.gov/opa/pr/2010/August/10-crm-933.html.

The FSA fined Coutts & Company £8.75 million in March 2012 for poor AML systems and controls. Coutts failed to take reasonable care to establish and maintain effective anti-money laundering systems and controls in relation to their high risk customers, including in relation to customers who are Politically Exposed Persons.

- 1. Coutts failed adequately to assess the level of money laundering risk posed by prospective and existing high risk customers.
- 2. The firm failed to gather sufficient information to establish their high risk customers' source of funds and source of wealth, and to scrutinise appropriately the transactions of PEPs and other high risk accounts.
- 3. The firm failed to ensure that resources in its compliance and anti-money laundering areas kept pace with the firm's significant growth.

These failings were serious, systemic and were allowed to persist for almost three years. They were particularly serious because Coutts is a high profile bank with a leading position in the private banking market, and because the weaknesses resulted in an unacceptable risk of handling the proceeds of crime.

This was the largest fine yet levied by the FSA for failures related to financial crime. See the FCA's press release for more information: www.fca.org.uk/publication/final-notices/coutts-mar12.pdf.

## Poor AML controls: risk assessment

The FSA fined Habib Bank AG Zurich £525,000, and its MLRO £17,500, in May 2012 for poor AML systems and controls.

Habib Bank AG Zurich failed adequately to assess the level of money laundering risk associated with its business relationships. For example, the firm excluded higher risk jurisdictions from its list of high risk jurisdictions on the basis that it had group offices in them.

- 1. Habib Bank AG Zurich failed to conduct timely and adequate enhanced due diligence on higher risk customers by failing to gather sufficient information and supporting evidence
- 2. The firm also failed to carry out adequate reviews of its AML systems and controls.
- 3. The MLRO failed properly to ensure the establishment and maintenance of adequate and effective anti- money laundering risk management systems and controls.

FCG 3.2.16

FCG 3.2.17

See the FCA's press release for more information: www.fca.org.uk/publication/final-notices/habib-bank.pdf.

**FCG Annex Common terms** 

# Section: FCG 3.3 Further guidance

#### FCG 3.3.1

FCTR contains the following additional AML guidance:

- 1. FCTR 4 summarises the findings of, and consolidates good and poor practice from, the FSA's thematic review of Automated Anti-Money Laundering Transaction Monitoring Systems
- 2. FCTR 5 summarises the findings of, and consolidates good and poor practice from, the FSA's Review of firms' implementation of a risk-based approach to anti-money laundering (AML)
- 3. FCTR 10 summarises the findings of the Small Firms Financial Crime Review. It contains guidance directed at small firms on:
  - 1. ∘ Regulatory/Legal obligations (FCTR 10.3.1G)
  - 2. Account opening procedures (FCTR 10.3.2G)
  - 3. Monitoring activity (FCTR 10.3.3G)
  - 4. Suspicious activity reporting (FCTR 10.3.4G)
  - 5. ∘ Records (FCTR 10.3.5G)
  - 6. ∘ Responsibilities and risk assessments (FCTR 10.3.7G)
- 4. FCTR 12 summarises the findings of the FSA's thematic review of Banks' management of high money laundering risk situations. It includes guidance on:
  - 1. ∘ High risk customers and PEPs AML policies and procedures (FCTR 12.3.2G)
  - 2. High risk customers and PEPs Risk assessment (FCTR 12.3.3G)
  - 3. High risk customers and PEPs Customer take-on (FCTR 12.3.4G)
  - 4. ∘ High risk customers and PEPs Enhanced monitoring of high risk relationships (FCTR 12.3.5G)
  - 5. · Correspondent banking Risk assessment of respondent banks (FCTR 12.3.6G)
  - 6. ∘ Correspondent banking Customer take-on (FCTR 12.3.7G)
  - 7. Correspondent banking Ongoing monitoring of respondent accounts (*FCTR* 12.3.8G)
  - 8. ∘ Wire transfers Paying banks (FCTR 12.3.9G)
  - 9. Wire transfers Intermediary banks (FCTR 12.3.10G)
  - 10. ∘ Wire transfers Beneficiary banks (FCTR 12.3.11G)
  - 11. Wire transfers Implementation of SWIFT MT202COV (FCTR 12.3.12G)

## FCG 3.3.2

*FCTR* also summarises the findings of the following thematic reviews:

- 1. FCTR 3: Review of private banks' anti-money laundering systems and controls
- 2. FCTR 7: Review of financial crime controls in offshore centres
- 3. FCTR 15: Banks' control of financial crime risks in trade finance (2013)

## Section: FCG 3.4 Sources of further information

#### FCG 3.4.1

To find out more on anti-money laundering, see:

1.

- 1. The Money Laundering Regulations
- 2. The NCA's website, which contains information on how to report suspicions of money laundering: www.nationalcrimeagency.gov.uk
- 3. The latest UK National Risk Assessment of money laundering and terrorist financing 2020 www.gov.uk/government/publications/national-risk-assessment-of-money-laundering-and-terrorist-financing-2020
- 4. The JMLSG's guidance on measures firms can take to meet their anti-money laundering obligations, which is available from its website: <a href="https://www.jmlsg.org.uk">www.jmlsg.org.uk</a>.

#### FCG 3.4.2

To find out more on countering terrorist finance, see:

- 1. Material relevant to terrorist financing that can be found throughout the JMLSG guidance: www.jmlsg.org.uk
- 2. The European Supervisory Authorities (ESAs) have published risk factors guidelines under Articles 17 and 18(4) of Directive (EU) 2015/849-

https://www.eba.europa.eu/sites/default/files/documents/10180/1890686/66ec16d9-0c02-428b-a294-

ad1e3d659e70/Final%20Guidelines%20on%20Risk%20Factors%20%28JC%202017%2037%29.pdf

3. • FATF's work on terrorist financing: http://www.fatfgafi.org/publications/fatfgeneral/documents/terroristfinancing.html

#### FCG 3.4.3

To find out more on customer payments, see:

- 1. JMLSG guidance (www.jmlsg.org.uk/guidance/current-guidance/):
  - 1.
  - Sector 22 of Part II (Cryptoasset exchange providers and custodian wallet providers)
     and Annex 22-I of Part II (Cryptoassets Transfers ('Travel Rule')); and
  - 2. Chapter 1 of Part III (Transparency in electronic payments (Wire transfers)), which will be banks' chief source of guidance on this topic.
- 2. The Basel Committee's May 2009 paper on due diligence for cover payment messages: www.bis.org/publ/bcbs154.pdf
- 3. The Wolfsberg Group's statement on payment standards: https://db.wolfsberg-group.org/assets/373dbb28-b518-4080-82cc-

4be7a54aa16e/Wolfsberg%20Group%20Payment%20Transparency%20Standards%20202 3.pdf

- 4. The Money Laundering Regulations
- 5. FCA statement: www.fca.org.uk/news/statements/fca-sets-out-expectations-uk-cryptoasset-businesses-complying-travel-rule

### FCG 3.4.4

To find out more on correspondent banking relationships see:

- 1. FATF Guidance on correspondent banking services (October 2016)- http://www.fatf-gafi.org/media/fatf/documents/reports/Guidance-Correspondent-Banking-Services.pdf
- 2. Basel Committee on Banking Supervision guidance "Sound management of risks related to money laundering and financing of terrorism: revisions" (updated July 2017) https://www.bis.org/bcbs/publ/d405.htm

#### FCG 3.4.5

To find out more on proliferation financing, see:

- 1. The UK National risk assessment of proliferation financing 2021: assets.publishing.service.gov.uk/media/65a01397e96df50014f844fe/Risk\_assessment\_of\_p roliferation\_financing\_\_1\_pdf
- 2. FATF work on proliferation financing: www.fatf-gafi.org/en/topics/proliferation-financing.html

# CHAPTER

FCG 4 Fraud

## **Section: FCG 4.1 Introduction**

FCG 4.1.1

**Who should read this chapter?** This chapter applies to *all firms* subject to the financial crime rules in *SYSC 3.2.6R* or *SYSC 6.1.1R* and to *e-money institutions* and *payment institutions* within our supervisory scope, with the following exceptions:

- 1. 1 FCG 4.2.2 applies only to mortgage lenders within our supervisory scope;
- 2. 2 FCG 4.2.3 applies to mortgage intermediaries only; and
- 3. 3 FCG 4.2.5 applies to retail deposit takers only.

FCG 4.1.2

All firms must take steps to defend themselves against financial crime, but a variety of approaches is possible. This chapter provides guidance on themes that should form the basis of managing financial crime risk. The general topics outlined here are also relevant in the context of the specific financial crime risks detailed in subsequent chapters.

FCG 4.1.3

The contents of *FCG*'s fraud chapter reflect the *FSA*'s previous thematic work in this area. This means it does not specifically address such topics as plastic card, cheque or insurance fraud. This is not because the *FCA* regards fraud prevention as unimportant. Rather it reflects our view that our limited resources are better directed elsewhere, given the strong incentive firms should have to protect themselves from fraud; and the number of other bodies active in fraud prevention. Links to some of these other bodies are provided in *FCG 4.4*.

# **Preventing losses from fraud**

FCG 4.2.1

All firms will wish to protect themselves and their customers from fraud. Management oversight, risk assessment and fraud data will aid this, as will tailored controls on the ground. We expect a firm to consider the full implications of the breadth of fraud risks it faces, which may have wider effects on its reputation, its customers and the markets in which it operates.

The general guidance in *FCG 2* also applies in relation to fraud. Self-assessment questions:

- 1. What **information** do senior management receive about fraud trends? Are fraud losses accounted for clearly and separately to other losses?
- 2. Does the firm have a clear picture of what parts of the business are **targeted by fraudsters**? Which **products**, **services and distribution channels** are vulnerable?
- 3. How does the firm respond when reported fraud increases?
- 4. Does the firm's investment in anti-fraud systems reflect fraud trends?

Examples of good practice		Examples of poor practice	
•	The firm takes a view on what areas of the firm are most vulnerable to fraudsters, and tailors defences accordingly.	•	Senior management appear unaware of fraud incidents and trends. No management information is produced.
•	Controls adapt to new fraud threats.	•	Fraud losses are buried in bad debts or other losses.
	The firm engages with relevant crossindustry efforts to combat fraud (e.g. data-sharing initiatives like CIFAS and the Insurance Fraud Bureau, collaboration to strengthen payment systems, etc.) in relation to both internal and external fraud.		There is no clear and consistent definition of fraud across the business, so reporting is haphazard.

Examples of good p	Examples of good practice		Examples of poor practice	
•	Fraud response plans and investigation procedures set out how the firm will respond to incidents of fraud.	•	Fraud risks are not explored when new products and delivery channels are developed.	
•	Lessons are learnt from incidents of fraud.	•	Staff lack awareness of what constitutes fraudulent behaviour (e.g. for a salesman to misreport a customer's salary to secure a loan would be fraud).	
•	Anti-fraud good practice is shared widely within the firm.	•	Sales incentives act to encourage staff or management to turn a blind eye to potential fraud.	
•	To guard against insider fraud, staff in high risk positions (e.g. finance department, trading floor) are subject to enhanced vetting and closer scrutiny. 'Four eyes' procedures (see FCG Annex 1 for common terms) are in place.	•	Banks fail to implement the requirements of the Payment Services Regulations and Banking Conduct of Business rules, leaving customers out of pocket after fraudulent transactions are made.	
•	Enhanced due diligence is performed on higher risk customers (e.g. commercial customers with limited financial	•	Remuneration structures may incentivise behaviour that increases the risk of mortgage fraud.	

Examples of good practice		Examples of poor practice	
	history. See 'long firm fraud' in FCG Annex 1).		
•	Cryptoasset businesses pre- screen outbound transactions for addresses linked to fraud.		

# Mortgage fraud – lenders

This section applies to mortgage lenders within the supervisory scope of the appropriate regulator.

- 1. Are systems and controls to detect and prevent mortgage fraud **coordinated across the firm**, with resources allocated on the basis of an assessment of where they can be used to best effect?
- 2. How does your firm contain the fraud risks posed by corrupt **conveyancers**, **brokers** and valuers?
- 3. How and when does your firm engage with **cross-industry information-sharing exercises**?

Examples of good practice		Examples of poor practice	
•	A firm's underwriting process can <b>identify</b> applications that may present a <b>higher risk</b> of mortgage fraud.	•	A lender fails to report relevant information to the FCA's Information from Lenders (IFL) scheme as per FCA guidance on IFL referrals.
•	Membership of a lender's <b>panels</b> of brokers, conveyancers and valuers is subject to ongoing review.  Dormant third parties are identified.	•	A lender lacks a clear definition of mortgage fraud, undermining data collection and trend analysis.
•	A lender <b>reviews</b>	•	A lender's panels of

Examples of good practice		Examples of poor practice	
	existing mortgage books to identify and assess mortgage fraud indicators.		conveyancers, brokers and valuers are too large to be manageable.
•	A lender verifies that funds are being dispersed in line with instructions before it releases them.	•	The lender does no work to identify dormant parties.
•	A lender promptly discharges mortgages that have been redeemed and checks whether conveyancers register charges with the Land Registry in good time.	•	A lender relies solely on the Financial Services Register when vetting brokers.
		•	Underwriters' demanding work targets undermine efforts to contain mortgage fraud.

# Mortgage fraud – intermediaries

This section applies to mortgage intermediaries.

Self-assessment questions:

- 1. does your firm satisfy itself that it is able to **recognise** mortgage fraud?
- 2. When processing applications, does your firm consider whether the information the applicant provides is consistent? (For example, is declared income believable compared with stated employment? Is the value of the requested mortgage comparable with what your firm knows about the location of the property to be purchased?)
- 3. What due diligence does your firm undertake on introducers?

Examples of good practice		Examples of poor practice	
•	Asking to see original documentation	•	Failing to undertake due diligence on introducers.

FCG 4.2.3

Examples of good practice		Examples of poor practice	
	whether or not this is required by lenders.		
•	Using the FCA's Information from Brokers scheme to report intermediaries it suspects of involvement in mortgage fraud.	•	Accepting all applicant information at face value.
		•	Treating due diligence as the lender's responsibility.

# **Enforcement action against mortgage brokers**

Breaches the *FCA* has identified as part of enforcements actions against mortgage brokers have included:

- 1. deliberately submitting to lenders applications containing false or misleading information; and
- 2. failing to have adequate systems and controls in place to deal with the risk of mortgage fraud

The *FCA* has referred numerous cases to law enforcement, a number of which have resulted in criminal convictions.

## Investment fraud

FCG 4.2.5

FCG 4.2.4

UK consumers are targeted by share-sale frauds and other scams including land-banking frauds, unauthorised collective investment schemes and Ponzi schemes. Customers of UK deposit-takers may fall victim to these frauds, or be complicit in them. We expect these risks to be considered as part of deposit-takers' risk assessments, and for this to inform management's decisions about the allocation of resources to a) the detection of fraudsters among the customer base and b) the protection of potential victims.

- 1. Have the risks of investment fraud (and other frauds where customers and third parties suffer losses) been considered by the firm?
- 2. Are resources allocated to mitigating these risks as the result of purposive decisions by management?
- 3. Are the firm's anti-money laundering controls able to identify customers who are complicit in investment fraud?

Examples of good practice		Examples of poor practice	
	A bank regularly assesses the risk to itself and its customers of losses from fraud, including investment fraud, in accordance with their established risk management framework. The risk assessment does not only cover situations where the bank could cover losses, but also where customers could lose and not be reimbursed by the bank. Resource allocation and mitigation measures are informed by this assessment.	A bank has performed no risk assessment that considers the risk to customers from investment fraud.	
•	A bank contacts customers if it suspects a payment is being made to an investment fraudster.	A bank fails to use actionable, credible information it has about known or suspected perpetrators of investment fraud in its financial crime prevention systems.	
•	A bank has transaction monitoring rules designed to detect specific types of investment fraud. Investment fraud subject matter experts help set these rules.	Ongoing monitoring of commercial accounts is allocated to customer-facing staff incentivised to bring in or retain business.	

Examples of good practice		Examples of poor practice	
		•	A bank allocates
			excessive numbers
			of commercial
			accounts to a staff
			member to monitor.

## Section: FCG 4.3 Further guidance

FCG 4.3.1

FCTR contains the following additional material on fraud:

- 1. FCTR 10 summarises the findings of the Small Firms Financial Crime Review. It contains guidance directed at small firms on:
  - 1. Monitoring activity (FCTR 10.3.3G)
  - 2. Responsibilities and risk assessments (FCTR 10.3.7G)
  - 3. ∘ General fraud (*FCTR 10.3.13G*)
  - 4. ∘ Insurance fraud (FCTR 10.3.14G)
  - 5. Investment fraud (FCTR 10.3.15G)
  - 6. ∘ Mortgage fraud (FCTR 10.3.16G)
  - 7. · Staff/Internal fraud (FCTR 10.3.17G)
- 2. FCTR 11 summarises the findings of the FSA's thematic review Mortgage fraud against lenders. It contains guidance on:
  - 1. Governance, culture and information sharing (FCTR 11.3.1G)
  - 2. Applications processing and underwriting (FCTR 11.3.2G)
  - 3. Mortgage fraud prevention, investigations, and recoveries (FCTR 11.3.3G)
  - 4. Managing relationships with conveyancers, brokers and valuers (FCTR 11.3.4G)
  - 5. Compliance and internal audit (FCTR 11.3.5G)
  - 6. ∘ Staff recruitment and vetting (FCTR 11.3.6G)
  - 7. Remuneration structures (FCTR 11.3.7G)
  - 8. Staff training and awareness (FCTR 11.3.8G)
- 3. FCTR 14 summarises the findings of the FSA's thematic review Banks' defences against investment fraud. It contains guidance directed at deposit-takers with retail customers on:
  - 1. ∘ Governance (FCTR 14.3.2G)
  - 2. Risk assessment (FCTR 14.3.3G)
  - 3. Detecting perpetrators (FCTR 14.3.4G)
  - 4. ∘ Automated monitoring (FCTR 14.3.5G)
  - 5. ∘ Protecting victims (FCTR 14.3.6G)
  - 6. Management reporting and escalation of suspicions (FCTR 14.3.7G)
  - 7. ∘ Staff awareness (FCTR 14.3.8G)
  - 8. ∘ Use of industry intelligence (FCTR 14.3.9G)

FCG 4.3.2

FCTR 2 summarises the FSA's thematic review Firms' high-level management of fraud risk.

#### Section: FCG 4.4 Sources of further information

#### FCG 4.4.1

To find out more about what FCA is doing about fraud, see:

- 1. Details of the FCA's Information from Lenders scheme: https://www.fca.org.uk/firms/fraud/report-mortgage-fraud-lenders
- 2. Details of the *FCA*'s Information from Brokers scheme: https://www.fca.org.uk/firms/fraud/report-mortgage-fraud-advisers

#### FCG 4.4.2

- The list of other bodies engaged in counter-fraud activities is long, but more information is available from:
  - 1. Action Fraud, which is the UK's national fraud reporting centre: www.actionfraud.police.uk
  - 2. Fighting Fraud Action (FFA-UK) is responsible for leading the collective fight against financial fraud on behalf of the UK payments industry.
  - 3. The City of London Police, which has 'lead authority' status in the UK for the investigation of economic crime, including fraud https://www.cityoflondon.police.uk/advice-and-support/fraud-and-economic-crime/Pages/default.aspx
  - 4. The Fraud Advisory Panel, which acts as an independent voice and supporter of the counter fraud community: www.fraudadvisorypanel.org/

# CHAPTER

FCG 5 Data security

### Section: FCG 5.1 Introduction

FCG 5.1.1

Who should read this chapter? This chapter applies to all firms subject to the financial crime rules in SYSC 3.2.6R or SYSC 6.1.1R and to e-money institutions and payment institutions within our supervisory scope.

FCG 5.1.2

Customers routinely entrust firms with important personal data; if this falls into criminal hands, fraudsters can attempt to undertake transactions in the customer's name. Firms must take special care of their customers' personal data, and comply with the data protection principles set out in *Schedule 1* to the Data Protection Act 1998. The Information Commissioner's Office provides guidance on the Data Protection Act and the responsibilities it imposes on data controllers and processors. See section 4 and *schedule 1* Data Protection Act 1998.

### Section: FCG 5.2 Themes

#### Governance

FCG 5.2.1

The guidance in *FCG 2.2.1G* on governance in relation to financial crime also applies to data security.

Firms should be alert to the financial crime risks associated with holding customer data and have written data security policies and procedures which are proportionate, accurate, up to date and relevant to the day-to-day work of staff.

Self-assessment questions:

- 1. How is responsibility for data security apportioned?
- 2. Has the firm ever **lost customer data**? If so, what remedial actions did it take? Did it contact customers? Did it review its systems?
- 3. How does the firm monitor that **suppliers of outsourced services** treat customer data appropriately?

4.

• Are data security standards set in **outsourcing** agreements, with suppliers' performance subject to monitoring?

Examples of good p	Examples of good practice		Examples of poor practice	
•	There is a clear figurehead championing the issue of data security.	•	The firm does not contact customers after their data is lost or compromised.	
•	Work, including by internal audit and compliance, is coordinated across the firm, with compliance, audit, HR, security and IT all playing a role.	•	Data security is treated as an IT or privacy issue, without also recognising the financial crime risk.	
•	A firm's plans to respond to data loss incidents are clear and include notifying customers affected by data loss and offering advice to those customers about protective measures.	•	A 'blame culture' discourages staff from reporting data losses.	

Examples of good practice		Examples of poor practice	
•	A firm monitors accounts following a data loss to spot unusual transactions.	•	The firm is unsure how its <b>third parties</b> , such as suppliers, protect customer data.
•	The firm looks at outsourcers' data security practices before doing business, and monitors compliance.		

## Five fallacies of data loss and identity fraud

- 1. 1. 'The customer data we hold is too limited or too piecemeal to be of value to fraudsters.' This is misconceived: skilled fraudsters can supplement a small core of data by accessing several different public sources and use impersonation to encourage victims to reveal more. Ultimately, they build up enough information to pose successfully as their victim.
- 2. 2. 'Only individuals with a high net worth are attractive targets for identity fraudsters.' In fact, people of all ages, in all occupations and in all income groups are vulnerable if their data is lost.
- 3. 3. 'Only large firms with millions of customers are likely to be targeted.' Wrong. Even a small firm's customer database might be sold and re-sold for a substantial sum.
- 4. 4. 'The threat to data security is external.' This is not always the case. Insiders have more opportunity to steal customer data and may do so either to commit fraud themselves, or to pass it on to organised criminals.
- 5. 5. 'No customer has ever notified us that their identity has been stolen, so our firm must be impervious to data breaches.' The truth may be closer to the opposite: firms that successfully detect data loss do so because they have effective risk-management systems. Firms with weak controls or monitoring are likely to be oblivious to any loss. Furthermore, when fraud does occur, a victim rarely has the means to identify where their data was lost because data is held in so many places.

#### **Controls**

FCG 5.2.3

FCG 5.2.2

We expect firms to put in place systems and controls to minimise the risk that their operation and information assets might be exploited by thieves and fraudsters. Internal procedures such as IT controls and physical security measures should be designed to protect against **unauthorised access** to customer data.

Firms should note that we support the Information Commissioner's position that it is not

appropriate for customer data to be taken off-site on laptops or other portable devices which are not encrypted.

Self-assessment questions:

- 1. Is your firm's customer data taken **off-site**, whether by staff (sales people, those working from home) or third parties (suppliers, consultants, IT contractors etc)?
- 2. If so, what **levels of security** exist? (For example, does the firm require automatic encryption of laptops that leave the premises, or measures to ensure no sensitive data is taken off-site? If customer data is transferred electronically, does the firm use secure internet links?)
- 3. How does the firm keep track of its digital assets?
- 4. How does it **dispose** of documents, computers, and imaging equipment such as photocopiers that retain records of copies? Are accredited suppliers used to, for example, destroy documents and hard disks? How does the firm satisfy itself that data is disposed of competently?
- 5. How are access to the premises and sensitive areas of the business controlled?
- 6. When are **staff access rights** reviewed? (It is good practice to review them at least on recruitment, when staff change roles, and when they leave the firm.)
- 7. Is there enhanced **vetting** of staff with access to lots of data?
- 8. How are staff made aware of data security risks?

Examples of good practice		Examples of poor practice	
•	Access to sensitive areas (call centres, server rooms, filing rooms) is restricted.	•	Staff and third party suppliers can access data they do not need for their role.
•	The firm has individual user accounts for all systems containing customer data.	•	Files are not locked away.
•	The firm conducts risk-based, proactive monitoring to ensure employees' access to customer data is for a genuine business reason.	•	Password standards are not robust and individuals share passwords.
•	IT equipment is disposed of responsibly, e.g. by using a contractor	•	The firm <b>fails to monitor</b> superusers or other staff with access to large

Examples of good practice		Examples of poor practice	
	accredited by the British Security Industry Association.		amounts of customer data.
•	Customer data in electronic form (e.g. on USB sticks, CDs, hard disks etc) is always encrypted when taken off-site.	•	Computers are disposed of or transferred to new users without data being wiped.
•	The firm understands what checks are done by employment agencies it uses.	•	Staff working remotely do not dispose of customer data securely.
		•	Staff handling large volumes of data also have access to internet email.
		•	Managers assume staff understand data security risks and provide no training.
		•	Unencrypted electronic data is distributed by post or courier.

## **Effective cyber practices**

### FCG 5.2.3A

Self-assessment questions:

- 1. Are critical systems and data backed up, and do you test backup recovery processes regularly?
- 2. Are you able to restore services in the event of an incident?
- 3. Are network and computer security systems, software and applications kept up to date and regularly patched? Do you make sure your computer network and information systems are configured to prevent unauthorised access?
- 4. How do you manage user and device credentials? Do you ensure that staff use strong passwords when logging on to hardware and software? Are the default administrator credentials for all devices changed?

- 5. Is two-factor authentication used where the confidentiality of the data is most crucial?
- 6. How do you protect sensitive data that is stored or in transit? Do you use encryption software to protect your critical information from unauthorised access?

Examples of good practic	e Example	s of good practice
	•	Using weak or easy to guess passwords or creating passwords from familiar details.
• The firm out regul vulnerabil assessm and patch	ar ility ents	Poor physical management and/or control of devices.
The firm out regul security t	ar	Not setting out appropriate user privileges on access to resources on the firm's network, data storages or applications.
• An applic programme interface allows discontinuous disco	ming (API)  fferent to icate n other security	Not encrypting data at storage or between networks.
	•	Not updating devices, software and operating systems with the latest security

Examples of good practice		Examples of good practice	
			patches.
		•	Not properly vetting third-party systems and vendors.
		•	Not employing multi-factor authentication for devices, systems and services.
		•	Insufficient staff training around social engineering and vishing and phishing campaigns.
•	The firm is able to restore systems following an incident and restorations are done in a timely manner.		
		•	Inadequate controls to revoke access for staff that leave the firm, the role or the department.

## Case study – protecting customers' accounts from criminals

FCG 5.2.4

In December 2007, the *FSA* fined Norwich Union Life £1.26m for failings in its anti-fraud systems and controls.

Firms should note that we support the Information Commissioner's position that it is not appropriate for customer data to be taken off-site on laptops or other portable devices which are not encrypted.

- 1. Callers to Norwich Union Life call centres were able to satisfy the firm's caller identification procedures by providing public information to impersonate customers.
- 2. Callers obtained access to customer information, including policy numbers and bank details and, using this information, were able to request amendments to Norwich Union Life records, including changing the addresses and bank account details recorded for those customers.
- 3. The frauds were committed through a series of calls, often carried out in quick succession.
- 4. Callers subsequently requested the surrender of customers' policies
- 5. . Over the course of 2006, 74 policies totalling £3.3m were fraudulently surrendered.
- 6. The firm failed to address issues highlighted by the frauds in an appropriate and timely manner even after they were identified by its own compliance department.
- 7. Norwich Union Life's procedures were insufficiently clear as to who was responsible for the management of its response to these actual and attempted frauds. As a result, the firm did not give appropriate priority to the financial crime risks when considering those risks against competing priorities such as customer service.

For more, see the FCA's press release: www.fca.org.uk/news/press-releases/fsa-fines-norwich-union-life-%C2%A3126m-exposing-its-customers-risk-fraud

## Case study – data security failings

In August 2010, the *FSA* fined Zurich Insurance plc, UK branch £2,275,000 following the loss of 46,000 policyholders' personal details.

- 1. The firm failed to take reasonable care to ensure that it had effective systems and controls to manage the risks relating to the security of confidential customer information arising out of its outsourcing arrangement with another Zurich company in South Africa.
- 2. It failed to carry out adequate due diligence on the data security procedures used by the South African company and its subcontractors.
- 3. It relied on group policies without considering whether this was sufficient and did not determine for itself whether appropriate data security policies had been adequately implemented by the South African company.
- 4. The firm failed to put in place proper reporting lines. While various members of senior management had responsibility for data security issues, there was no single data security manager with overall responsibility.
- 5. The firm did not discover that the South African entity had lost an unencrypted back-up tape until a year after it happened.

The FCA's press release has more details: www.fca.org.uk/news/press-releases/fsa-fines-zurich-insurance-%C2%A32275000-following-loss-46000-policy-holders-personal

FCG 5.2.5

## Section: FCG 5.3 Further guidance

#### FCG 5.3.1

FCTR contains the following additional material on data security:

- 1. FCTR 6 summarises the findings of the FSA's thematic review of Data security in Financial Services and includes guidance on:
  - 1. ∘ Governance (FCTR 6.3.1G)
  - 2. Training and awareness (FCTR 6.3.2G)
  - 3. Staff recruitment and vetting (FCTR 6.3.3G)
  - 4. ∘ Controls access rights (FCTR 6.3.4G)
  - 5. ∘ Controls passwords and user accounts (FCTR 6.3.5G)
  - 6. Controls monitoring access to customer data (FCTR 6.3.6G)
  - 7. · Controls data back-up (FCTR 6.3.7G)
  - 8. Controls access to the internet and email (FCTR 6.3.8G)
  - 9. ∘ Controls key-logging devices (FCTR 6.3.9G)
  - 10. ∘ Controls laptop (FCTR 6.3.10G)
  - 11. Controls portable media including USB devices and CDs (FCTR 6.3.11G)
  - 12. ∘ Physical security (FCTR 6.3.12G)
  - 13. Disposal of customer data (FCTR 6.3.13G)
  - 14. Managing third party suppliers (FCTR 6.3.14G)
  - 15. ∘ Internal audit and compliance monitoring (FCTR 6.3.15G)
- 2. FCTR 10 summarises the findings of the Small Firms Financial Crime Review, and contains guidance directed at small firms on:
  - 1. ∘ Records (FCTR 10.3.5G)
  - 2. Responsibilities and risk assessments (FCTR 10.3.7G)
  - 3. · Access to systems (FCTR 10.3.8G)
  - 4. ∘ Outsourcing (FCTR 10.3.9G)
  - 5. Physical controls (FCTR 10.3.10G)
  - 6. ∘ Data disposal (FCTR 10.3.11G)
  - 7. Data compromise incidents (FCTR 10.3.12G)

## Section: FCG 5.4 Sources of further information

#### FCG 5.4.1

To find out more, see

- 1. the website of the Information Commissioner's Office: www.ico.org.uk.
- 2. National Cyber Security Centre, 10 Steps to Cyber Security: www.ncsc.gov.uk/collection/10-steps/data-security.
- 3. National Cyber Security Centre, Cyber Security Toolkit for Boards: www.ncsc.gov.uk/collection/board-toolkit/introduction-to-cyber-security-for-board-members.

# **CHAPTER**

FCG 6 Bribery and corruption

#### Section: FCG 6.1 Introduction

#### FCG 6.1.1

**Who should read this chapter?** This chapter applies to all firms subject to the financial crime rules in *SYSC 3.2.6R* or *SYSC 6.1.1R* and to e-money institutions and payment institutions within our supervisory scope.

#### FCG 6.1.2

Bribery, whether committed in the UK or abroad, is a criminal offence under the *Bribery Act* 2010, which consolidates and replaces previous anti-bribery and corruption legislation. The Act introduces a new offence for commercial organisations of failing to prevent bribery. It is a defence for firms charged with this offence to show that they had adequate bribery-prevention procedures in place. The Ministry of Justice has published guidance on adequate anti-bribery procedures.

#### FCG 6.1.3

The FCA does not enforce or give guidance on the Bribery Act. But:

- 1. firms which are subject to our rules SYSC 3.2.6R and SYSC 6.1.1R are under a separate, regulatory obligation to establish and maintain effective systems and controls to mitigate financial crime risk; and
- 2. e-money institutions and payment institutions must satisfy us that they have robust governance, effective risk procedures and adequate internal control mechanisms. See E-Money Reg 6 and Payment Service Reg 6.

#### FCG 6.1.4

Financial crime risk includes the risk of corruption as well as bribery, and so is wider than the Bribery Act's scope. And we may take action against a firm with deficient anti-bribery and corruption systems and controls regardless of whether or not bribery or corruption has taken place. Principle 1 of our Principles for Business also requires authorised firms to conduct their business with integrity. See *PRIN 2.1.1R*: Principle 1.

#### FCG 6.1.5

So while we do not prosecute breaches of the Bribery Act, we have a strong interest in the anticorruption systems and controls of firms we supervise, which is distinct from the Bribery Act's provisions. Firms should take this into account when considering the adequacy of their antibribery and corruption systems and controls.

### Section: FCG 6.2 Themes

#### Governance

FCG 6.2.1

A firm's senior management are responsible for ensuring that the firm conducts its business with integrity and tackles the risk that the firm, or anyone acting on its behalf, engages in bribery and corruption. A firm's senior management should therefore be kept up-to-date with, and stay fully abreast of, bribery and corruption issues.

Self-assessment questions:

- 1. What **role** do senior management play in the firm's anti-bribery and corruption effort? Do they approve and periodically review the strategies and policies for managing, monitoring and mitigating this risk? What steps do they take to ensure staff are aware of their interest in this area?
- 2. Can your firm's board and senior management **demonstrate** a good understanding of the bribery and corruption risks faced by the firm, the materiality to its business and how to apply a risk-based approach to anti-bribery and corruption?
- 3. How are **integrity** and **compliance** with relevant anti-corruption legislation considered when discussing **business opportunities**?
- 4. What **information** do senior management receive in relation to bribery and corruption, and how frequently? Is it sufficient for senior management effectively to fulfil their functions in relation to anti- bribery and corruption?

Examples of good practice		Examples of poor practice	
•	The firm is committed to carrying out business fairly, honestly and openly.	•	There is a lack of awareness of, or engagement in, antibribery and corruption at senior management or board level.
•	Senior management lead by example in complying with the firm's anti-corruption policies and procedures.	•	An 'ask no questions' culture sees management turn a blind eye to how new business is generated.
•	Responsibility for anti-bribery and corruption systems and controls is clearly documented and apportioned to a single senior	•	Little or no management information is sent to the board about existing and emerging bribery and corruption risks

Examples of good practice		Examples of poor practice	
	manager or a committee with appropriate terms of reference and senior management membership who reports ultimately to the board.		faced by the business, including: higher risk third-party relationships or payments; the systems and controls to mitigate those risks; the effectiveness of these systems and controls; and legal and regulatory developments.
	Anti-bribery systems and controls are subject to audit.  Management information submitted to the board ensures they are adequately informed of internal and external developments relevant to bribery and corruption and respond to these swiftly and effectively.		

## Risk assessment

FCG 6.2.2

The guidance in *FCG 2.2.4G* on risk assessment in relation to financial crime also applies to bribery and corruption.

We expect firms to identify, assess and regularly review and update their bribery and corruption risks. Corruption risk is the risk of a firm, or anyone acting on the firm's behalf, engaging in corruption.

Self-assessment questions:

1. • How do you **define** bribery and corruption? Does your definition cover all forms of bribery and corrupt behaviour falling within the definition of 'financial crime' referred to in SYSC 3.2.6R and SYSC 6.1.1R or is it limited to 'bribery' as that term is defined in the Bribery Act 2010?

- 2. Where is your firm **exposed** to bribery and corruption risk? (Have you considered risk associated with the products and services you offer, the customers and jurisdictions with which you do business, your exposure to public officials and public office holders and your own business practices, for example your approach to providing corporate hospitality, charitable and political donations and your use of third parties?)
- 3. Has the risk of **staff** or **third parties** acting on the firm's behalf **offering** or **receiving bribes** or other corrupt advantage been assessed across the business?
- 4. Who is **responsible** for carrying out a bribery and corruption risk assessment and keeping it up to date? Do they have sufficient levels of expertise and seniority?

Examples of good practice		Examples of poor practice	
•	Corruption risks are assessed in all jurisdictions where the firm operates and across all business channels.	•	Departments responsible for identifying and assessing bribery and corruption risk are ill equipped to do so.
•	The firm considers factors that might lead business units to downplay the level of bribery and corruption risk to which they are exposed, such as lack of expertise or awareness, or potential conflicts of interest.	•	For fear of harming the business, the firm classifies as low risk a jurisdiction generally associated with high risk.
		•	The risk assessment is only based on generic, external sources.

## Policies and procedures

FCG 6.2.3

The guidance in *FCG 2.2.5G* on policies and procedures in relation to financial crime and in *FCG 2.2.6G* on staff recruitment, vetting, training, awareness and remuneration also applies to bribery and corruption.

Firms' policies and procedures to reduce their financial crime risk must cover corruption and bribery.

Self-assessment questions:

1. • Do your anti-bribery and corruption policies adequately address all areas of bribery and

**corruption risk** to which your firm is exposed, either in a stand-alone document or as part of separate policies? (for example, do your policies and procedures cover: expected standards of behaviour; escalation processes; conflicts of interest; expenses, gifts and hospitality; the use of third parties to win business; whistleblowing; monitoring and review mechanisms; and disciplinary sanctions for breaches?)

- 2. Have you considered the extent to which **corporate hospitality** might influence, or be perceived to influence, a business decision? Do you impose and enforce limits that are appropriate to your business and proportionate to the bribery and corruption risk associated with your business relationships?
- 3. How do you satisfy yourself that your anti-corruption policies and procedures are applied effectively?
- 4. How do your firm's policies and procedures help it to identify whether someone acting on behalf of the firm is corrupt?
- 5. How does your firm react to suspicions or allegations of bribery or corruption involving people with whom the firm is connected?

Examples of good practice		Examples of poor practice	
•	The firm <b>clearly sets out</b> behaviour expected of those acting on its behalf.	•	The firm does not assess the extent to which staff comply with its anticorruption policies and procedures.
•	There are unambiguous consequences for breaches of the firm's anti-corruption policy.	•	The firm's anti- corruption policies and procedures are <b>out of date</b> .
•	Risk-based, appropriate additional monitoring and due diligence are undertaken for jurisdictions, sectors and business relationships identified as higher risk.	•	A firm relies on passages in the staff code of conduct that prohibit improper payments, but has no other <b>controls</b> .
•	Staff responsible for implementing and monitoring anti-	•	The firm does not record corporate hospitality given or

Examples of good practice		Examples of poor pro	actice
	bribery and corruption policies and procedures have adequate levels of anti- corruption expertise.		received.
	Where appropriate, the firm refers to existing sources of information, such as expense registers, policy queries and whistleblowing and complaints hotlines, to monitor the effectiveness of its anti- bribery and corruption policies and procedures.	•	The firm does not respond to external events that may highlight weaknesses in its anti-corruption systems and controls.
	Political and charitable donations are subject to appropriate due diligence and are approved at an appropriate management level, with compliance input.	•	The firm fails to consider whether clients or charities who stand to benefit from corporate hospitality or donations have links to relevant political or administrative decision-makers.
•	Firms who do not provide staff with access to whistleblowing hotlines have processes in place to allow staff to raise concerns in confidence or, where possible,	•	The firm fails to maintain records of incidents and complaints.

Examples of good practice		Examples of poor pr	actice
	anonymously, with adequate levels of protection.		

See SYSC 3.2.6R and SYSC 6.1.1R.

## **Dealing with third parties**

We expect firms to take adequate and risk-sensitive measures to address the risk that a third

Self-assessment questions:

1. • Do your firm's policies and procedures clearly define 'third party'?

party acting on behalf of the firm may engage in corruption.

- 2. Do you know your third party?
- 3. What is your firm's policy on **selecting** third parties? How do you check whether it is being followed?
- 4. To what extent are third-party relationships **monitored** and **reviewed**? Is the frequency and depth of the monitoring and review commensurate to the risk associated with the relationship?
- 5. Is the **extent** of due diligence on third parties determined on a risk-sensitive basis? Do you seek to identify any bribery and corruption issues as part of your due diligence work, e.g. negative allegations against the third party or any political connections? Is due diligence applied consistently when establishing and reviewing third-party relationships?
- 6. Is the risk assessment and due diligence information kept up to date? How?
- 7. Do you have effective systems and controls in place to ensure **payments** to third parties are in line with what is both expected and approved?

Examples of good practice		Examples of poor practice	
•	Where a firm uses third parties to generate business, these relationships are subject to thorough due diligence and management oversight.	•	A firm using intermediaries fails to satisfy itself that those businesses have adequate controls to detect and prevent where staff have used bribery to generate business.
•	The firm reviews in sufficient detail its relationships with third parties on a regular basis to	•	The firm fails to establish and record an adequate commercial rationale to support

FCG 6.2.4

Examples of good p	ractice	Examples of poor pr	actice
	confirm that it is still necessary and appropriate to continue with the relationship.		its payments to overseas third parties. For example, why it is necessary to use a third party to win business and what services would the third party provide to the firm?
•	Third parties are paid <b>directly</b> for their work.	•	The firm is unable to produce a list of approved third parties, associated due diligence and details of payments made to them.
•	The firm includes specific anti- bribery and corruption clauses in contracts with third parties.	•	The firm does not discourage the giving or receipt of cash gifts.
•	The firm provides anti-bribery and corruption training to third parties where appropriate.	•	There is no checking of compliance's operational role in approving new third-party relationships and accounts.
•	The firm reviews and monitors payments to third parties. It records the purpose of third- party payments.	•	A firm <b>assumes</b> that long-standing third-party relationships present no bribery or corruption risk.
•	There are higher or extra levels of due diligence and approval for high	•	A firm relies exclusively on informal means to assess the bribery

Examples of good practice		Examples of poor practice	
	risk third-party relationships.		and corruption risks associated with third parties, such as staff's personal knowledge of the relationship with the overseas third parties.
•	There is appropriate scrutiny of and approval for relationships with third parties that introduce business to the firm.		
•	The firm's compliance function has oversight of all third-party relationships and monitors this list to identify risk indicators, for example a third party's political or public service connections.		

## Case study - corruption risk

FCG 6.2.5

In 2020, the *FCA* and the *PRA* fined Goldman Sachs International a total of £96.6m (US\$126m) for risk management failures connected to a Malaysian development company ('the company') and its role in 3 fundraising transactions for the company.

The bank failed to assess and manage risk to the standard that was required given the high-risk profile of the transactions and failed to assess risk factors on a sufficiently holistic basis. The bank also failed to address allegations of bribery in 2013 and failed to manage allegations of misconduct in connection with the company in 2015.

The bank breached a number of *FCA* and *PRA* principles and *rules*. In particular, the bank failed to:

- 1. assess with due skill, care and diligence the risk factors that arose in each of the bond transactions on a sufficiently holistic basis;
- 2. assess and manage the risk of the involvement in the bond transactions of a third party

about which the bank had serious concerns;

- 3. exercise due skill, care and diligence when managing allegations of bribery and misconduct in connection with the company and the third bond transaction; and
- 4. record in sufficient detail the assessment and management of risk associated with the company bond transactions.

See the FCA's press release: www.fca.org.uk/news/press-releases/fca-pra-fine-goldman-sachs-international-risk-management-failures-1mdb.

# Case study – inadequate anti-bribery and corruption systems and controls

FCG 6.2.6

In July 2011, the *FSA* fined Willis Limited, an insurance intermediary, £6.9m for failing to take appropriate steps to ensure that payments made to overseas third parties were not used for corrupt purposes. Between January 2005 and December 2009, Willis Limited made payments totalling £27m to overseas third parties who helped win and retain business from overseas clients, particularly in high risk jurisdictions.

Willis had introduced anti-bribery and corruption policies in 2008, reviewed how its new policies were operating in practice and revised its guidance as a result in May 2009. But it should have taken additional steps to ensure they were adequately implemented.

- 1. Willis failed to ensure that it established and recorded an adequate commercial rationale to support its payments to overseas third parties.
- 2. It did not ensure that adequate due diligence was carried out on overseas third parties to evaluate the risk involved in doing business with them.
- 3. It failed to review in sufficient detail its relationships with overseas third parties on a regular basis to confirm whether it was necessary and appropriate to continue with the relationship.
- 4. It did not adequately monitor its staff to ensure that each time it engaged an overseas third party an adequate commercial rationale had been recorded and that sufficient due diligence had been carried out.

See the FCA's press release: www.fca.org.uk/news/press-releases/fsa-fines-willis-limited-%C2%A36895-million-anti-bribery-and-corruption-systems-and.

## Case study – third parties

FCG 6 2 7

- In 2022, the *FCA* fined JLT Speciality Limited £7,881,700 for financial crime control failings, which in one instance allowed bribery of over \$3m to take place. The firm failed to consider whether additional safeguards or approvals should be incorporated into processes in respect to overseas introducers engaged by another group entity, where the introduced business was placed by the firm in the London market. Among other issues, the firm's third-party risk assessments failed to:
  - 1. ensure that information held by employees who were either involved in negotiating the relationship with the third party or placing the business in the London market, including potential red flags, was brought to the attention of the company's 'know your customer' subcommittee or its financial crime team;
  - 2. ensure that the other entity disclosed all material information about the third party to the

financial crime team for review, consideration and action as necessary; and

3. • consider whether additional monitoring and oversight of third parties, in accordance with the firm's process, was appropriate.

See the FCA's press release: www.fca.org.uk/news/press-releases/jlt-specialty-limited-fined-7.8m-pounds-financial-crime-control-failings.

## Section: FCG 6.3 Further guidance

#### FCG 6.3.1

FCTR contains the following additional material on bribery and corruption:

- 1. FCTR 9 summarises the findings of the FSA's thematic review Anti-bribery and corruption in commercial insurance broking and includes guidance on:
  - 1. ∘ Governance and management information (FCTR 9.3.1G)
  - 2. Risk assessment and responses to significant bribery and corruption events (*FCTR* 9.3.2*G*)
  - 3. Due diligence on third-party relationships (FCTR 9.3.3G)
  - 4. ∘ Payment controls (FCTR 9.3.4G)
  - 5. Staff recruitment and vetting (FCTR 9.3.5G)
  - 6. ∘ Training and awareness (FCTR 9.3.6G)
  - 7. Risk arising from remuneration structures (FCTR 9.3.7G)
  - 8. ∘ Incident reporting (FCTR 9.3.8G)
  - 9. ∘ The role of compliance and internal audit (FCTR 9.3.9G)
- 2. FCTR 13 summarises the findings of the FSA's thematic review on Anti-bribery and corruption systems and controls in investment banks and includes guidance on:
  - 1. ∘ Governance and management information (FCTR 13.3.2G)
  - 2. Assessing bribery and corruption risk (FCTR 13.3.3G)
  - 3. Policies and procedures (FCTR 13.3.4G)
  - 4. Third party relationships and due diligence (FCTR 13.3.5G)
  - 5. ∘ Payment controls (FCTR 13.3.6G)
  - 6. ∘ Gifts and hospitality (FCTR 13.3.7G)
  - 7. Staff recruitment and vetting (FCTR 13.3.8G)
  - 8. Training and awareness (FCTR 13.3.9G)
  - 9. ∘ Remuneration structures (FCTR 13.3.10G)
  - 10. ∘ Incident reporting and management (FCTR 13.3.11G)

### Section: FCG 6.4 Sources of further information

#### FCG 6.4.1

To find out more, see:

- 1. The Bribery Act 2010: www.legislation.gov.uk/ukpga/2010/23/contents
- 2. The Ministry of Justice's guidance about procedures which relevant commercial organisations can put into place to prevent persons associated with them from bribing: https://assets.publishing.service.gov.uk/media/5d80cfc3ed915d51e9aff85a/bribery-act-2010-guidance.pdf (full version)

https://assets.publishing.service.gov.uk/media/5d80cfd5ed915d5257b5b693/bribery-act-2010-quick-start-guide.pdf (quick start guide)

3. • Our one-minute guide for smaller firms on anti-bribery and corruption: https://www.fca.org.uk/firms/financial-crime/bribery-corruption

## CHAPTER

FCG 7 Sanctions and asset freezes

#### Section: FCG 7.1 Introduction

FCG 7.1.1

Who should read this chapter? All firms are required to comply with UK financial sanctions. The FCA's role is to ensure that the firms it supervises have adequate systems and controls to do so. As such, this chapter applies to all firms subject to the financial crime rules in SYSC 3.2.6R or SYSC 6.1.1R. It also applies to e-money institutions and payment institutions and the cryptoasset sector within our supervisory scope.

FCG 712

Firms' systems and controls should also address, where relevant, the risks they face from weapons proliferators, although these risks will be very low for the majority of *FCA*-supervised firms. *FCG* 7.2.5G, which looks at weapons proliferation, applies to all firms subject to our supervision.

FCG 7.1.4

Financial sanctions are restrictions put in place by the UK government or the multilateral organisations that limit the provision of certain financial services or restrict access to financial markets, funds and economic resources in order to achieve a specific foreign policy or national security objective.

FCG 7.1.5

All individuals and legal entities who are within or undertake activities within the UK's territory must comply with the UK financial sanctions that are in force. All UK nationals and UK legal entities established under UK law, including their branches, must also comply with UK financial sanctions that are in force, irrespective of where their activities take place.

Under *Principle* 11 (*PRIN 2.1.1R*), we expect authorised firms to notify us if they (or their group companies, *approved persons*, *senior management functions*, *appointed representatives* and *agents*) are targets of UK sanctions or those of any other country or jurisdiction.

For firms such as *electronic money institutions*, payment services firms, *cryptoasset businesses* and Annex I financial institutions, this is regarded as a material change of circumstance and we expect to be informed if you or any connected entities are targets of UK sanctions or those of

FCG 7.1.5A

The Office of Financial Sanctions (OFSI) within the Treasury helps to ensure that financial sanctions are properly understood, implemented and enforced in the United Kingdom. HM Government publishes the UK Sanctions List, which provides details of those designated under regulations made under the Sanctions and Anti-Money Laundering Act. The list also details which sanctions measures apply to these persons or ships. OFSI maintains a Consolidated List of financial sanctions targets designated by the United Nations and the United Kingdom, which is available from its website. If firms become aware of a breach, they must notify OFSI in accordance with the relevant provisions. OFSI have published guidance on complying with UK obligations and this is available on their website. See

https://www.gov.uk/government/publications/financial-sanctions-faqs.

any other country or jurisdiction.

Firms should also consider whether they should report sanctions breaches to the *FCA*. *SUP* 15.3 contains general notification requirements. Firms are required to tell us, for example, about significant rule breaches (see *SUP* 15.3.11R(1)). Firms should therefore consider whether a

sanctions breach is the result of any matter within the scope of *SUP 15.3* – for example, a significant failure in their financial crime systems and controls.

FCG 7.1.6

Alongside financial sanctions, the government imposes controls on certain types of trade. As part of this, the export of goods and services for use in nuclear, radiological, chemical or biological weapons programmes is subject to strict controls. Proliferators seek to gain access to this technology illegally: aiding them is an offence under the *Anti-Terrorism, Crime and Security Act 2001*. Note that the Treasury can also use powers under the Counter Terrorism Act 2008 (see *FCG Annex 1*) to direct financial firms to, say, cease business with certain customers involved in proliferation activity.

### Section: FCG 7.2 Themes

FCG 7.2.-1

The guidance set out in FCG 2.2 (Themes) and FCG 2.3 (Further guidance) also applies to sanctions.

#### Governance

FCG 7.2.1

The guidance in *FCG 2.2.1G* on governance in relation to financial crime also applies to sanctions.

We expect senior management to take clear responsibility for managing sanctions risks, which should be treated in the same manner as other risks faced by the business. There should be evidence that senior management are actively engaged in the firm's approach to addressing the risks of non-compliance with UK financial sanctions. Where they identify gaps, they should remediate them.

Self-assessment questions:

- 1. Has your firm **clearly allocated** responsibility for adherence to the sanctions regime? To whom?
- 2. How does the firm **monitor performance**? (For example, statistical or narrative reports on matches or breaches.)
- 3. How are senior management kept up to date with sanctions compliance issues?
- 4. Does the firm's organisational structure with respect to sanctions compliance across different jurisdictions promote a coordinated approach and accountability?
- 5. Does the firm have evidence that sanctions issues are escalated where warranted?
- 6. Where sanctions controls processes rely on resource external to the firm, is there appropriate oversight and understanding of that resource?

Examples of good practice		Examples of poor practice	
•	An individual of sufficient authority is responsible for overseeing the firm's adherence to UK sanctions.	•	The firm believes payments to sanctioned individuals and entities are permitted when the sums are small. Without a licence from the OFSI, this could be a criminal offence.
		•	Multinational firms lack the communication between global and regional sanctions

Examples of good practice		Examples of poor practice	
			teams necessary to manage compliance with UK sanctions laws, regulations and guidance.
	It is clear at what stage customers are screened in different situations (e.g. when customers are passed from agents or other companies in the group).	•	No internal audit resource is allocated to monitoring sanctions compliance.
	There is  appropriate escalation of actual target matches and breaches of UK sanctions. Notifications are timely.	•	Some business units in a large organisation think they are <b>exempt</b> .

The offence will depend on the sanctions provisions breached.

## Management information (MI)

FCG 7.2.1A

The guidance in *FCG 2.2.2G* on MI in relation to financial crime also applies to sanctions. Senior management should be sufficiently aware of the firm's obligations regarding sanctions to enable them to discharge their functions effectively.

Self-assessment questions:

- 1. How does your firm **monitor performance**? (For example, statistical or narrative reports on matches or breaches.)
- 2. Does **regular and ad hoc MI** provide senior management with a clear understanding of the firm's sanctions compliance risk?
- 3. Is the MI produced relevant to UK sanctions?

#### Risk assessment

FCG 7.2.2

The guidance in *FCG 2.2.4G* on risk assessment in relation to financial crime also applies to sanctions and proliferation financing (PF) (see *FCG 7.2.5G* for PF).

A firm should consider which areas of its business;

1. • are most likely to provide services or resources to individuals or entities on the

#### Consolidated List;

- 2. are owned and controlled by individuals or entities on the Consolidated List;
- 3. engage in services or transactions prohibited under UK financial sanctions; or
- 4. rely on prohibited suppliers, intermediaries or counterparties.

#### Self-assessment questions:

- 1. Does your firm have a **clear view** on where within the firm **potential sanctions breaches** are most likely to occur? (This may cover different business lines, sales channels, customer types, geographical locations, etc.)
- 2. How is the risk assessment **kept up to date**, particularly after the firm enters a new jurisdiction or introduces a new product or where **it has identified new sanctions risk events**?
- 3. Has senior management set a clear **risk appetite** in relation to its sanctions risks, including in its exposure to sanctioned persons, activities and **jurisdictions**?
- 4. Does your firm have established **risk metrics** to help detect and manage its sanctions compliance exposure on an ongoing basis?
- 5. Are there established **procedures** to identify and escalate new sanctions risk events, such as new sanctions regimes, sanctioned activities and evasion typologies?
- 6. Is your firm utilising available guidance and resources on **new and emerging** sanctions evasion typologies?

Examples of good practice		Examples of poor practice	
•	A firm with international operations, or that deals in currencies other than sterling, understands the requirements of relevant local financial sanctions regimes.	•	There is <b>no process</b> for updating the risk assessment.
•	A small firm is aware of the sanctions regime and where it is most vulnerable, even if risk assessment is only informal.	•	The firm assumes financial sanctions only apply to money transfers and so has not assessed its risks.
•	The firm conducts contingency planning, taking a proactive approach		

Examples of good pi	ractice	Examples of poor pro	actice
	to identifying		
	sanctions exposure		
	and is conducting		
	exposure		
	assessments and		
	scenario planning.		
	The firm updates		
	business-wide and		
	customer risk		
	assessments to		
	account for		
	changes in the		
	nature and type of		
	sanctions measures.		
•	The firm performs		
	lessons learned		
	exercises following		
	material sanctions		
	developments to		
	improve its		
	readiness to respond		
	to future events.		
•	The firm engages		
	with public-private		
	partnerships and		
	private-private		
	partnerships to		
	gather insights on		
	the latest typologies		
	and additional		
	controls that might		
	be relevant and		
	share its own best		
	practice examples.		

## **Customer due diligence checks**

FCG 7.2.2A

As well as being relevant to other financial crime controls, effective customer due diligence (CDD) and know your customer (KYC) assessments are a cornerstone of effective compliance with sanctions requirements.

Examples of goo	d practice	Examples of poo	r practice	
•	Sanctions risk is proactively included into the firm's CDD process.	•	The firm has  low-quality  CDD and KYC  assessments  and review  backlogs,  raising the risk of  not identifying  sanctioned  individuals and  entities.	
	The firm's CDD identifies all parties relevant for its screening processes.		The firm's CDD processes are unable to identify connected parties and corporate structures that may be subject to sanctions.	
•	The firm's customer onboarding and due diligence processes are designed to identify customers who make use of corporate vehicles to obscure ownership or source of funds.		The firm's CDD does not articulate full ownership structures of entities and the firm is unable to show that it is screening all relevant parties.	
•	The firm has processes designed to identify activity that is not in line with the			

FCG Annex Common terms October 2025

Examples of good practice	Examples of poor practice	
customer profile or is otherwise suspicious.		

FCG 7.2.2B

Further guidance on good and bad practice relating to CDD checks can be found in *FCG* 3.2.4*G*.

## Screening customers, counterparties and payments

FCG 7.2.3

A firm should have effective, up-to-date screening systems appropriate to the nature, size and risk of its business. Although screening itself is not a legal requirement, screening new customers, counterparties to transactions and payments against the Consolidated List, and screening existing customers when new names are added to the list, helps to ensure that firms will not breach UK sanctions.

Self-assessment questions:

- 1. When are customers screened against **lists**, whether the Consolidated List, internal watchlists maintained by the firm, or lists from commercial providers? (Screening should take place at the time of customer take-on. Good reasons are needed to justify the risk posed by retrospective screening, such as the existence of general licences.)
- 2. If a customer was **referred** to the firm, how does the firm ensure the person is not listed? (Does the firm screen the customer against the list itself, or does it seek assurances from the referring party?)
- 3. How does the firm become **aware of changes** to the Consolidated List? (Are there manual or automated systems? Are customer lists rescreened after each update is issued?)
- 4. Does your firm have a **clear policy** on which customers, counterparties and payments are subject to screening, and what related data is subject to screening?
- 5. Does your firm have **service level agreements** that cover how quickly it updates its sanctions screening lists following updates to the Consolidated List and that are appropriate to the sanctions risks of its business?
- 6. Does your firm **evaluate** its **screening capabilities** so that its screening system is adequately calibrated for its needs and to monitor UK sanctions? Do you regularly **test/measure** the effectiveness of the system?
- 7. Is the team responsible for sanctions compliance properly **resourced and skilled** to effectively perform sanctions screening **and alert management**?
- 8. If using an outsourced service, does your firm have appropriate **control and oversight** of its sanctions screening controls?

Examples of good practice		Examples of poor practice	
•	The firm has considered what	•	The firm assumes that an intermediary
	mixture of manual		has screened a

Examples of good practice		Examples of poor pr	actice
	and automated screening is most appropriate.		customer, but does not check this.
	There are quality control checks over manual screening.		Where a firm uses automated systems, it does not understand how to calibrate them and does not check whether the number of hits is unexpectedly high or low.
•	The firm understands its automated screening tool and how it is calibrated, and is able to demonstrate that it is appropriate to the firm's risk exposure.	•	Calibration is not adequately tailored and the system is either too sensitive or not sensitive enough. This may result in name variations not being detected, for example.
•	The firm is able to show the controls in place to measure the effectiveness of its automated system, thresholds and parameters – for instance, with sample testing and tuning.	•	There is <b>limited or no understanding</b> by the firm about how a third-party tool is calibrated and when lists are updated.
•	Where a firm uses automated systems these can make 'fuzzy matches' (e.g. able to identify similar or variant spellings of names, name reversal, digit	•	An insurance company only screens when claims are made on a policy.

Examples of good p	Examples of good practice		actice
	rotation, character manipulation, etc.). The firm continually seeks ways to enhance the system to help identify potential sanctions breaches.		
•	The firm screens customers' directors and known beneficial owners on a risk-sensitive basis.	•	Screening of customer databases is a <b>one-off</b> exercise.
•	Where the firm maintains an account for a listed individual or entity, the status of this account is clearly flagged to staff.	•	Updating from the Consolidated List is haphazard. Some business units use out-of-date lists.
•	A firm only relies on other firms' screening (such as outsourcers or intermediaries) after taking steps to satisfy itself this is appropriate.	•	The firm is overly reliant on a third-party provider screening solution, with no oversight. The firm has no means of monitoring payment instructions.
•	The screening tool is calibrated and tailored to the firm's risk and is appropriate for screening UK sanctions. Customers and their transactions are screened against relevant updated		

Examples of good practice		Examples of poor pro	actice
	sanctions lists and effective rescreening is in place to identify activity that may indicate sanctions breaches.		
	Where blockchain analytics solutions are deployed, the firm ensures that compliance teams understand how these capabilities can be best used to identify transactions linked to higher risk wallet addresses, including those included on the Consolidated List.		
•	The firm's sanctions teams are adequately resourced to avoid backlogs in sanctions screening and are able to react to those at pace.	•	The firm lacks proper resources and expertise to ensure effective screening and investigation of alerts. It has significant backlogs and faces the risk of non-compliance with its obligations.
		•	Increased volumes and pressure on sanctions teams following changes in the sanctions landscape prevent firms from taking appropriate and timely action for true positive alerts

Examples of good practice	Examples of poor practice
	and increase the risk of errors. There is a lack of clarity around prioritisation of alerts, internal service level agreements and governance.

# **Evasion detection and investigation**

FCG 7.2.3A

A firm should have effective, up-to-date screening systems appropriate to the nature, size and risk of its business. However, simple screening of names against the Consolidated List may not always identify potential sanctions evasion involving third parties and alternative detection techniques may be needed. Potential red flags for sanctions evasion are set out in alerts issued by the National Economic Crime Centre (NECC).

Self-assessment questions:

- 1. Does your firm understand potential sanctions **evasion typologies** relevant to its business and has it considered how to detect them?
- 2. Has your firm considered whether **additional procedures are needed** to identify potential sanctions evasion?

Examples of goo	od practice	Examples of poo	or practice	
•	The firm is using techniques, such as data analytics, to identify customers who may be close associates or dependents or have transactional links with designated persons, and so may represent a higher risk of	Examples of poor	or practice	
	sanctions non- compliance.			

# **Asset freezing and licenses**

FCG 7.2.3B

When a financial sanction is an asset freeze, the funds and economic resources belonging to or owned, held or controlled by a designated person are generally to be frozen immediately by the person in possession or control of them, unless there is an exception in the legislation they can rely on, or they have a licence from OFSI.

Self-assessment questions:

- 1. Does your firm have **clear policies and procedures** as to when funds and economic resources are frozen or released?
- 2. Have you assessed how any frozen funds and economic resources in your firm's possession or control are **maintained in compliance** with UK sanctions?
- 3. Does your firm have clear policies and procedures to **assess**, **utilise and monitor** the use of OFSI licences and statutory exceptions?

# Reporting and assessing potential sanctions breaches

FCG 7.2.3C

- Relevant firms are required to report to OFSI where they know or have reasonable cause to suspect a breach of financial sanctions, and notify OFSI if:
  - 1. a person they are dealing with, directly or indirectly, is a designated person;
  - 2. they hold any frozen assets; or
  - 3. they discover or suspect any breach while conducting their business.

In line with *Principle* 11, *SUP 15.3.8G(2)* and *FCG 7*, firms must consider whether they need to notify us – for example, whether potential breaches of sanctions resulted from a significant failure in their systems and controls.

- 1. Is there a clear procedure that sets out what to do if a potential **sanctions breach** is identified? (This might cover, for example, alerting senior management, OFSI and the *FCA*, and giving consideration to whether to submit a Suspicious Activity Report).
- 2. Does your firm consider the **root causes** of any potential sanctions breaches and consider the implications for its policies and procedures?

Examples of good practice		Examples of poo	or practice
•	The firm undertakes a root cause analysis of potential sanctions breaches and uses them to update its sanctions controls.	•	The firm does not report a breach of financial sanctions to OFSI when required to do so. This could be a criminal offence.
•	After a breach, as well as		

Examples of good	od practice	Examples of poo	or practice	
	meeting its formal obligation to notify OFSI, the firm reports the breach to the FCA. SUP 15.3 contains general notification requirements. Firms are required to tell us about significant rule breaches (see SUP 15.3.11R(1)), such as a significant failure in their financial crime systems and controls.			
•	Significant deficiencies in the firm's systems and controls resulting in potential sanctions breaches are reported to the FCA.			

## **Matches and escalation**

FCG 7.2.4

When a customer's name matches a person on the Consolidated List it will often be a 'false positive' (e.g. a customer has the same or similar name but is not the same person). Firms should have procedures for identifying where name matches are real and for freezing assets where this is appropriate.

- 1. What steps does your firm take to identify whether **a name match is real**? (For example, does the firm look at a range of identifier information such as name, date of birth, address or other customer data?)
- 2. Is there a **clear procedure** if there is a breach? (This might cover, for example, alerting senior management, the Treasury and the *FCA*, and giving consideration to a Suspicious Activity Report.)

Examples of good practice		Examples of poor practice	
•	Sufficient resources are available to identify 'false positives'.	•	The firm does not report a breach of the financial sanctions regime to OFSI: this could be a criminal offence.
	After a breach, as well as meeting its formal obligation to notify <b>OFSI</b> , the firm considers whether it should report the breach to the <i>FCA</i> . <i>SUP 15.3</i> contains general notification requirements. Firms are required to tell us, for example, about significant rule breaches (see <i>SUP 15.3.11R(1)</i> ). Firms should therefore consider whether the breach is the result of any matter within the scope of <i>SUP 15.3</i> , for example a significant failure in their financial crime systems and controls.		An account is not frozen when a match with the Consolidated List is identified. If, as a consequence, funds held, owned or controlled by a designated person are dealt with or made available to the designated person, this could be a criminal offence.
		•	A lack of resources prevents a firm from adequately analysing matches.

Examples of good practice		Examples of poor practice	
		•	No audit trail of
			decisions where
			potential target
			matches are judged
			to be false positives.

The offence will depend on the sanctions provisions breached.

# Weapons proliferation

FCG 7.2.5

Alongside financial sanctions, the government imposes controls on certain types of trade in order to achieve foreign policy objectives. The export of goods and services for use in nuclear, radiological, chemical or biological weapons programmes is subject to strict controls. Firms' systems and controls and policies and procedures should address and mitigate the proliferation risks they face. Firms are also required to carry out proliferation financing risk assessments under regulation 18A of the *Money Laundering Regulations*, either as part of the existing practice-wide risk assessment or as a standalone document.

- 1. Does your firm finance trade with **high risk countries**? If so, is **enhanced due diligence** carried out on counterparties and goods? Where doubt remains, is evidence sought from exporters that the trade is legitimate?
- 2. Does your firm have **customers from high risk countries**, or with a history of dealing with individuals and entities from such places? If so, has the firm reviewed how the sanctions situation could affect such counterparties, and discussed with them how they may be affected by relevant regulations?
- 3. What **other business** takes place with high risk jurisdictions, and what measures are in place to contain the risks of transactions being related to proliferation?

Examples of good practice		Examples of poor pr	actice
	A bank has identified if its customers export goods to high risk jurisdictions, and subjects transactions to enhanced scrutiny by identifying, for example, whether goods may be subject to export restrictions, or endusers may be of concern.	•	The firm assumes customers selling goods to countries of concern will have checked the exports are legitimate, and does not ask for evidence of this from customers.

Examples of good practice		Examples of po	oor practice
•	Where doubt exists, the bank asks the customer to demonstrate that appropriate assurances have been gained from relevant government authorities.		A firm knows that its customers deal with individuals and entities from high risk jurisdictions but does not communicate with those customers about relevant regulations in place and how they affect them.
•	The firm has considered how to respond if the government takes action under the Counter-Terrorism Act 2008 against one of its customers.	•	[deleted]

# Case study - deficient sanctions systems and controls

In August 2010, the *FSA* fined Royal Bank of Scotland (RBS) £5.6m for deficiencies in its systems and controls to prevent breaches of UK financial sanctions.

- 1. RBS failed adequately to screen its customers and the payments they made and received against the sanctions list, thereby running the risk that it could have facilitated payments to or from sanctioned people and organisations.
- 2. The bank did not, for example, screen cross-border payments made by its customers in sterling or euros.
- 3. It also failed to ensure its 'fuzzy matching' software remained effective, and, in many cases, did not screen the names of directors and beneficial owners of customer companies.

The failings led the *FSA* to conclude that RBS had breached the *Money Laundering Regulations 2007*, and our penalty was imposed under that legislation – a first for the *FSA*. For more information see the *FSA*'s press release:

www.fsa.gov.uk/pages/Library/Communication/PR/2010/130.shtml

FCG 7.2.6

## Section: FCG 7.3 Further guidance

FCG 7.3.1

FCTR contains the following additional material on sanctions and assets freezes:

- 1. FCTR 8 summarises the findings of the FCA's thematic review of financial services firms' approach to UK financial sanctions and includes guidance on:
  - 1. ∘ Senior management responsibility (FCTR 8.3.1G)
  - 2. Risk assessment (FCTR 8.3.2G)
  - 3. ∘ Policies and procedures (FCTR 8.3.3G)
  - 4. ∘ Staff training and awareness (FCTR 8.3.4G)
  - 5. ∘ Screening during client take-on (FCTR 8.3.5G)
  - 6. ∘ Ongoing screening (FCTR 8.3.6G)
  - 7. Treatment of potential target matches (FCTR 8.3.7G)
- 2. FCTR 15 summarises the findings of the FCA's thematic review Banks' management of financial crime risk in trade finance and includes guidance on:
  - 1. Sanctions Procedures (FCTR 15.3.7G)
  - 2. Dual-Use Goods (FCTR 15.3.8G)

#### Section: FCG 7.4 Sources of further information

#### FCG 7.4.1

To find out more on financial sanctions, see:

- 1. OFSI's website: https://www.gov.uk/government/organisations/office-of-financial-sanctions-implementation
- 2. OFSI provides FAQs on financial sanctionshttps://www.gov.uk/government/publications/financial-sanctions-faqs
- 3. Part III of the Joint Money Laundering Steering Group's guidance: www.jmlsg.org.uk
- 4. OFSI UK Financial Sanctions Guidance: www.gov.uk/government/publications/financial-sanctions-general-guidance/uk-financial-sanctions-general-guidance
- 5. Alerts published by the NECC: www.nationalcrimeagency.gov.uk/who-we-are/publications/
- 6. FCA sanctions webpages these pages include our latest updates and details on how to report sanctions breaches to us:
  - 1. www.fca.org.uk/russian-invasion-ukraine
  - 2. www.fca.org.uk/firms/financial-crime/financial-sanctions

#### FCG 7.4.2

To find out more on trade sanctions and proliferation, see:

- 1. Part III of the Joint Money Laundering Steering Group's guidance on the prevention of money laundering and terrorist financing, which contains a chapter on proliferation financing that should be firms' chief source of guidance on this topic: <a href="www.jmlsg.org.uk">www.jmlsg.org.uk</a>
- 2. The website of the UK's Export Control Organisation, which contains much useful information, including lists of equipment requiring a licence to be exported to any destination, because they are either military items or 'dual use' <a href="https://www.gov.uk/government/organisations/export-control-organisation">https://www.gov.uk/government/organisations/export-control-organisation</a>
- 3. The NCA's website, which contains guidelines on how to report suspicions related to weapons proliferation: www.nationalcrimeagency.gov.uk/who-we-are/publications/171-sarguidance-notes/file
- 4. The FATF guidance on proliferation financing:
  - 1.
  - www.fatf-gafi.org/content/dam/fatfgafi/reports/Typologies%20Report%20on%20Proliferation%20Financing.pdf
  - 2. www.fatf-gafi.org/en/publications/Financingofproliferation/Proliferation-financing-risk-assessment-mitigation.html
- 5. HM Government's website, which includes the National Risk Assessment of Proliferation Financing: www.ncsc.gov.uk/collection/board-toolkit/introduction-to-cyber-security-for-board-members
- 6. The Office of Trade Sanctions Implementation (OTSI) helps to ensure that trade sanctions are properly understood, implemented and enforced. OTSI has published guidance regarding trade sanctions, and this is available on its website: www.gov.uk/otsi

# **CHAPTER**

FCG 8 Insider dealing and market manipulation

#### **Section: FCG 8.1 Introduction**

FCG 8.1.1

Who should read this chapter? This chapter applies to firms subject to SYSC 6.1.1R.

FCG 8.1.2

Insider dealing is a criminal offence under *section 52* of the Criminal Justice Act 1993. *Sections 89-91* of the Financial Services Act 2012 set out a range of behaviours which amount to criminal offences, which are together referred to in this guide as market manipulation.

FCG 8.1.3

Section 1H(3) of the Act defines financial crime to include 'any offence involving:

- (a) fraud or dishonesty,
- (b) misconduct in, or misuse of information relating to, a financial market,
- (c) handling the proceeds of crime, or
- (d) the financing of terrorism'.

Insider dealing and market manipulation both meet this definition, in particular because they involve misconduct in a financial market.

FCG 8.1.4

To avoid doubt, all references to insider dealing and market manipulation in this chapter refer to the criminal offences set out above. This chapter does not seek to reproduce a list of those markets, particularly because that list may change over time. Therefore, all references to 'financial markets' and 'markets' in this chapter refer to the markets to which the criminal regimes of insider dealing and market manipulation apply, unless the context specifies otherwise. The civil offences of insider dealing, unlawful disclosure of inside information and market manipulation set out in the *Market Abuse Regulation* are referred to collectively herein as market abuse.

FCG 8.1.5

We recognise that many firms will not distinguish between the criminal or civil regimes for the purposes of conducting surveillance and monitoring of their clients' and employees' activities. As such, firms may find it simpler to consider this guidance as applying to all instruments to which both the *Market Abuse Regulation* and the criminal regimes set out in *FCG 8.1.2G* apply. Note though that the *FCA* cannot and does not mandate that this guidance applies to those financial instruments which are captured by the *Market Abuse Regulation*, but not by the criminal regimes set out above.

FCG 8.1.6

To commit insider dealing, as well as certain forms of market manipulation, the perpetrator must typically engage with, or work within, a firm able to access the relevant financial markets on their behalf. It is critical that firms that offer access to relevant financial markets have adequate policies and procedures to counter the risk that the firm might be used to further financial crime, in accordance with SYSC 6.1.1R.

*FCG* is not intended to be prescriptive to every business model type. It is incumbent upon a firm to ensure that its policies, procedures and risk framework are tailored and appropriate to the nature of its business, eg client type(s), product type(s), means of order transmission and execution, risks posed by employees, etc.

FCG 8.1.7

- On 3 July 2016, *Market Abuse Regulation* came into force. The *Market Abuse Regulation* sets out the civil offences of market abuse. Article 16 of the *Market Abuse Regulation* also imposes specific requirements on:
  - 1. Market operators and investment firms that operate a trading venue to establish and maintain effective arrangements, systems and procedures aimed at detecting and preventing insider dealing, market manipulation and attempted insider dealing and market manipulation. Such persons shall report orders and transactions that could constitute insider dealing or market manipulation (or attempts at such) to the competent authority of the trading venue. This is imposed under article 16(1).
  - 2. Any person professionally arranging or executing transactions to establish and maintain effective arrangements, systems and procedures to detect and report suspicious orders and transactions. This is imposed under article 16(2).

FCG 8.1.8

There is a key distinction between the obligations under article 16(2) of the *Market Abuse Regulation* and the requirements of *SYSC 6.1.1R*. Article 16(2) of the *Market Abuse Regulation* requires persons professionally arranging or executing transactions to establish arrangements, systems and procedures to detect and report potential market abuse, whereas *SYSC 6.1.1R* requires firms to have policies and procedures for countering the risk that the firm might be used to further financial crime. (As noted above, article 16(1) of the *Market Abuse Regulation* obliges market operators and investment firms that operate a trading venue to have systems aimed at preventing as well as detecting potential market abuse). This document does not provide any *FCA* guidance in relation to the *Market Abuse Regulation* article 16.

FCG 8.1.9

- Appropriate policies and procedures for countering the risk that the firm might be used to further financial crime are likely to fall into two distinct categories:
  - (1) Identification of, and taking steps to counter financial crime pre-trade, and
  - (2) Mitigation of future risks posed by clients or employees who have been identified as having already traded suspiciously.

FCG 8.1.10

Firms which have identified activity they suspect may amount to insider dealing or market manipulation should consider their further obligations in relation to countering the risk of financial crime should the relevant client seek to transfer or use the proceeds of that suspicious activity (see *FCG* 3). This includes, where appropriate, seeking consent from the National Crime Agency.

#### Section: FCG 8.2 Themes

#### Governance

#### FCG 8.2.1

The guidance in *FCG 2.2.1G* above on governance in relation to financial crime also applies to insider dealing and market manipulation.

We expect senior management to take responsibility for the firm's measures in relation to insider dealing and market manipulation. This includes:

- 1. Understanding the risks of insider dealing or market manipulation that their firm is exposed to (both through employee and client activity).
- 2. Establishing adequate policies and procedures to counter the risk that their firm is used to further these offences in accordance with SYSC 6.1.1R.

Senior management should also be aware and manage the potential conflict of interest which may arise from the firm's focus on revenue generation versus its obligation to counter the risk of the firm being used to further financial crime.

- 1. Does the firm's senior management team understand the legal definitions of insider dealing and market manipulation, and the ways in which the firm may be exposed to the risk of these crimes?
- 2. Does the firm's senior management team regularly receive management information in relation to suspected insider dealing or market manipulation?
- 3. How does senior management make sure that the firm's systems and controls for detecting insider dealing and market manipulation are robust? How do they set the tone from the top?
- 4. How does the firm's MLRO interact with the individual/departments responsible for order and trade surveillance/monitoring?
- 5. How does senior management make decisions in relation to concerns about potential insider dealing or market manipulation raised to them by Compliance or another function? Do they act appropriately to mitigate these risks?
- 6. How does senior management make sure that its employees have the appropriate training to identify potential insider dealing and market manipulation?

Examples of good practice		Examples of poor practice	
•	Senior management are able to recognise and articulate the warning signs that insider dealing and market manipulation might be taking place.	•	There is little evidence that possible insider dealing or market manipulation is taken seriously by senior management. Addressing these risks is seen as a legal or regulatory

Examples of good pr	ractice	Examples of poor pr	actice
			necessity rather than a matter of true concern for the business.
	Senior management regularly receive management information in relation to any possible insider dealing or market manipulation that occurs.	•	Senior management considers revenue above obligations to counter financial crime.
•	The individual(s) responsible for overseeing the firm's monitoring for suspected insider dealing and market manipulation has regular interaction and shares relevant information with the MLRO.	•	Senior management considers the firm's financial crime obligations are fulfilled solely by submitting a STOR and/or SAR.
•	Senior management appropriately supports decisions proposed by Compliance.	•	The Compliance function has limited independence and the first line can block concerns from being escalated.

## Risk assessment

FCG 8.2.2

The guidance in *FCG 2.2.4G* above on risk assessment in relation to financial crime also applies to insider dealing and market manipulation.

Firms should assess and regularly review the risk that they may be used to facilitate insider dealing or market manipulation. A number of factors should be incorporated into this assessment, including the client types, products, instruments and services offered/ provided by the firm. Firms' assessments should also consider the risk which employees may pose too. Firms should consider how their policies and procedures seek to mitigate the financial crime risks they have identified. This could include, but is not limited to:

1. • undertaking enhanced order and transaction monitoring on clients or employees,

- 2. setting client specific pre-trade limits, and
- 3. ultimately declining business or terminating client or employee relationships if appropriate (see *FCG 8.2.3* for more detail).

## Self-assessment questions:

- 1. Has the firm considered whether any of the products/services it offers, or the clients it has, pose a greater risk that the firm might be used to facilitate insider dealing or market manipulation? How has the firm determined this?
- 2. Who is responsible for carrying out the risk assessment and keeping it up to date? Do they have sufficient levels of expertise (including markets and financial crime knowledge) and seniority?

What framework does the firm have in place for assessing the risk of insider dealing and market manipulation being committed by its employees?

- 3. How does the firm use its risk assessment when deciding which business to accept?
- 4. How often is the risk framework reviewed and who approves it? How does the firm's risk framework for countering the risk of insider dealing and market manipulation interact with the firm's AML risk framework? Are the risk assessments aligned?

Examples of good practice		Examples of poor pr	actice
•	Insider dealing and market manipulation risks are assessed across every asset class to which the criminal regimes of insider dealing and market manipulation apply, and across all client types with which the firm operates.		Risk assessments are generic, and not based upon the firm's own observations.
•	There is evidence that the firm's risk assessment informs the design of its surveillance controls.	•	An inappropriate risk classification system makes it almost impossible for a client relationship to be considered 'high risk'.
•	The firm identifies and uses all information at its disposal to make informed judgments	•	The firm fails to consider the risks associated with employees using discretionary

Examples of good practice		Examples of poor pr	actice
	about the level of financial crime risk posed to its business.		accounts to commit insider trading or market manipulation.
•	The firm's risk framework is regularly tested and reviewed.	•	Risk assessments are inappropriately influenced by profitability of new or existing relationships.
•	Where a firm identifies a risk that it may be used to facilitate insider dealing or market manipulation, it takes appropriate steps to mitigate that risk.	•	The firm submits a significant number of SARs and/or STORs on a particular client, but continues to service that client without considering its obligation to counter the risk of furthering financial crime.
•	The firm considers where relationship managers might become too close to customers to take an objective view of risk, and manages that risk effectively.	•	The firm fails to consider additional account information it has access to, such as Power of Attorney arrangements, when designing its surveillance controls.

# Policies and procedures

FCG 8.2.3

The guidance in *FCG 2.2.5G* above on policies and procedures in relation to financial crime also apply.

Firms' policies and procedures should include steps designed to counter the risk of insider dealing and market manipulation occurring through the firm. Policies and procedures should be aligned and make reference to the firm's insider dealing and market manipulation risk assessment.

Firms should ensure that their policies and procedures cover both:

(1) identifying and taking steps to counter the risk of financial crime before any trade is executed, and

(2) mitigating future risks posed by clients or employees who have already been identified as having traded suspiciously.

Firms should make sure that front office employees are aware of the firm's policies and procedures with regard to countering the risk that the firm is used to further financial crime. Among other things, these should reflect the *FCA*'s expectation that market participants do not knowingly or intentionally aid, abet, counsel or procure the commission of a criminal offence (insider dealing or market manipulation). Therefore, where the firm holds information which leads to the conclusion that its employee or client is seeking to trade either manipulatively or on the basis of inside information, it should refuse to execute the trade where it is able to do so. Firms' policies and procedures should state clearly how they identify and monitor employees' trading, in addition to their clients' trading. *COBS 11.7* requires firms that conduct designated investment business to have a personal account dealing (PAD) policy. Appropriately designed PAD policies can:

- 1. counter the risk that employees of the firm commit financial crime themselves,
- 2. make sure that conflicts of interest that might result in employees not escalating suspicious activity are avoided. For example, if employees are allowed to copy clients' trades on their own accounts, they may be less inclined to escalate financial crime concerns that only become apparent post-trade, as, by reporting the client they would, by implication, be reporting their own trading as suspicious.

Policies and procedures relevant to each business area, including front office functions, should be communicated and embedded.

- 1. Does the policy define how the firm will counter the risk of being used to facilitate insider dealing and market manipulation? For example, in what circumstances would the firm conduct enhanced monitoring or stop providing trading access to a particular client or employee?
- 2. Does the firm have established procedures for following up and reviewing possibly suspicious behaviour?
- 3. Do front office staff understand how insider dealing and market manipulation might be committed through the firm, to escalate potentially suspicious activity when appropriate, and challenge client or employee orders (where relevant), if they believe the activity will amount to financial crime? Does the firm have effective whistleblowing arrangements in place to support appropriate financial crime detection and reporting?

Examples of good practice		Examples of poor pr	actice
•	The firm has clear and unambiguous expectations for its employees and anyone acting on its behalf, such as introducing brokers.	•	The firm's policies and procedures aren't updated for legal or regulatory changes.
•	Employees in	•	Policies and

Examples of good pr	ractice	Examples of poor pro	actice
	dealing roles understand and are able to identify potentially illegal conduct, and their trading is regularly monitored by Compliance.		procedures are generic and don't consider the specific processes or risks of the firm.
•	The policies and procedures make adequate reference to the firm's risk assessment.	•	Policies and procedures cover only post-trade identification and reporting of suspicious activity and do not cover countering the risk of financial crime.
•	Policies and procedures make sure that the risk of financial crime is considered throughout the lifecycle of a security transaction, including before the order has been executed.	•	The firm sets apparently robust procedures for assessing and mitigating identified financial crime risk, but sets thresholds for engaging these measures which mean that they are almost impossible to trigger.
•	Where the financial intermediary is aware that a client is intending to trade on the basis of inside information or manipulate the market, the firm refuses to execute the order(s).	•	The firm doesn't have policies detailing the circumstances when it will consider rejecting a prospective client or terminating an existing client relationship.
•	The firm takes swift, robust action for	•	The firm doesn't have appropriate

Examples of good practice		Examples of poor pr	actice
	breaches of its policies and procedures.		policies or procedures in place regarding personal account dealing, so that staff are able to deal in a manner which creates conflict in escalating suspected market abuse.
•	The firm's policies and procedures include controls designed to counter the risk of financial crime being committed by employees, for example wall crossings, restricted lists and personal account dealing restrictions.		

## **Ongoing monitoring**

FCG 8.2.4

We recognise that the *Market Abuse Regulation* already imposes monitoring requirements on persons professionally arranging or executing transactions, in order to detect and report suspicious orders and transactions in the form of STORs (as well as imposing similar monitoring obligations on market operators and investment firms that operate a trading venue). It may be appropriate to use the results of this monitoring for the purpose of countering financial crime.

Firms should note that the markets and instruments to which the criminal offences of insider dealing and market manipulation apply are different to those covered by the *Market Abuse Regulation*. Firms should therefore assess whether their arrangements to detect and report market abuse can be appropriately relied on to monitor for potential insider dealing and market manipulation.

For their risk assessments, firms should regularly take steps to consider whether their employees and/or clients may be conducting insider dealing or market manipulation. This could be achieved by transaction, order and communications surveillance, with consideration given to the employee's or client's usual trading behaviour and/or strategies, and in respect of clients: initial on-boarding checks and ongoing due diligence, or other methods.

Firms should consider the risks that arise in scenarios whereby their client is not the decision

maker behind the activity taking place, with orders and trades being instructed by an underlying client. In this scenario, where a firm is concerned either about a particular client or trade, firms should consider the steps they could take to gain further information, or an understanding, of the client, underlying client and/or activity. The firm may wish to engage with its client to obtain further information about the trading in question and/or the nature of the underlying client(s). If a firm is, based on their understanding of a client and monitoring of that client's transactions, suspicious that a client might have committed or attempted to commit insider dealing or market manipulation, the firm should comply with its obligations to report those suspicions via a STOR and/or SAR (where appropriate). In addition, it may be appropriate for the firm to document the options available to it to counter the risk of any ongoing financial crime posed by its ongoing relationship with that client, and when these options should be considered.

In addition, a firm must also submit a STOR where it identifies suspicious trading by an employee. The nominated officer of the firm would also be required to report any knowledge or suspicions of money laundering or terrorist financing arising from trade by submitting a SAR to the NCA. Again, the firm's policies and procedures should document the options available to it to counter the risk of any ongoing financial crime related to employee trading activity, and when these options should be considered.

Options available to firms to counter the risk of being used to further financial crime by its clients and/or employees could include:

- 1. Carrying out enhanced due diligence on a client and enhanced monitoring of a client's or employee's trading activity.
- 2. Restricting the client's access to particular markets or instruments.
- 3. Restricting services provided to the client (eg direct market access).
- 4. Restricting the amount of leverage the firm is willing to provide to the client.
- 5. Taking disciplinary action against an employee.
- 6. Ultimately terminating the client or employee relationship. The appropriate response will depend on the outcome of the firm's monitoring procedures and the extent and nature of any suspicious activity identified.

- 1. Does the firm consider its obligations to counter financial crime when a client's or employee's activity is determined as suspicious via surveillance systems and subsequent investigation?
- 2. How do the firm's monitoring arrangements interact with the client-on-boarding process / AML framework?
- 3. Does the firm undertake enhanced monitoring for high risk clients?
- 4. Does the firm's monitoring cover the activity of any employee trading?
- 5. In instances where a firm is concerned about a client which is not the individual or entity who is making the decision to trade, has the firm considered information it has access to, or ways it can gain information, to allow it to counter the risk of being used to further financial crime?

Examples of good practice		Examples of poor practice	
•	The firm's monitoring	•	The firm believes

Examples of good pr	ractice	Examples of poor pr	actice
	seeks to identify trends in clients' or employee's behaviour, in addition to one off events.		that its obligations cease when it reports the suspicious transactions and orders.
•	The firm undertakes enhanced monitoring of clients it has determined are high risk.	•	Suspicious transactions and orders are identified but not investigated further.
	The firm conducts regular, targeted monitoring of voice and electronic communications.	•	Monitoring identifies individual suspicious events but does not attempt to identify patterns of suspicious behaviour by the same client or a group of clients, using, for example, historical assessments of potentially suspicious activity or STORs submitted.
•	Front office employees escalate suspicious activity promptly to Compliance.	•	The firm does not consider engaging with its clients, whether to understand their trading activity or the activity of their underlying client(s).
•	The firm takes additional steps to understand and ensure it is comfortable with the rationale behind the trading strategies employed by its	•	The firm does not use information obtained via monitoring and subsequent investigation to consider the suitability of retaining

Examples of good practice		Examples of poor practice	
	client(s) and/or staff.		a client relationship.
	The firm conducts regular monitoring of its employee trading activity, whether personal account dealing or trading on behalf of the firm or clients.	•	In instances when a client is placing orders on behalf of its underlying clients, the firm fails to make use of information which could allow it to understand the nature and potential risk of their client (for example, number of underlying clients, trading strategies, the nature of their business).
	In instances when a client is placing orders on behalf of its underlying clients, the firm engages with their client to establish whether they maintain appropriate systems and controls for countering the risk of being used to further financial crime.		
•	The firm considers a client or employee's ongoing risk of committing insider dealing or market manipulation following the submission of a STOR and/or SAR.		

# CHAPTER

FCG Annex Common terms

## **Section: Annex 1 Common terms**

FCG Annex 1

This annex provides a list of common and useful terms related to financial crime. It also includes references to some key legal provisions. It is for reference purposes and is not a list of 'defined terms' used in *FCG*. This annex does not provide guidance on rules or amend corresponding references in the *Handbook's Glossary*.

Term	Meaning
Action Fraud	The UK's national fraud reporting centre. See: www.actionfraud.police.uk
advance fee fraud	A fraud where people are persuaded to hand over money, typically characterised as a 'fee', in the expectation that they will then be able to gain access to a much larger sum which does not actually exist.
AML	Anti-money laundering. See 'money laundering'.
Annex I financial institution	The Money Laundering Regulations give the FCA responsibility for supervising the anti-money laundering controls of 'Annex I financial institutions' (a reference to Annex I to the Capital Requirements Directive, where they are listed). In practice, this includes businesses that offer finance leases, commercial lenders and providers of safe deposit boxes.  Where an authorised firm offers such services, we are responsible for overseeing whether these activities are performed in a manner that complies with the requirements of the Money Laundering Regulations. Authorised firms are not formally required to inform us that they perform these activities, although some may choose to do so for the sake of transparency.  Where these businesses are not authorised, we are responsible for supervising their activities. For more information on this, see the FCA's website:  https://www.fca.org.uk/firms/money-laundering-terrorist-financing/registration
beneficial owner	The natural person who ultimately owns or controls the customer. An entity may have more than one beneficial owner. 'Beneficial owner' is defined in Regulations 5 and 6 of the <i>Money Laundering Regulations</i> .
boiler room	See 'share sale fraud'.
bribery	Bribery is the offering or acceptance of an undue advantage

Term	Meaning
	in exchange for the improper performance of a function or activity. Statutory offences of bribery are set out more fully in the <i>Bribery Act 2010</i> .
Bribery Act 2010	The Bribery Act came into force in July 2011. It outlaws offering and receiving bribes, at home and abroad, as well as creating a corporate offence of failure to prevent bribery. The Ministry of Justice has issued guidance about procedures which firms can put in place to prevent bribery:  https://www.justice.gov.uk/downloads/legislation/bribery-act-2010-guidance.pdf
business-wide risk assessment	A business-wide risk assessment means the identification and assessment of the financial crime risks to which a firm is exposed as a result of, for example, the products and services it offers, the jurisdictions it operates in, the types of customer it attracts, the complexity and volume of transactions, and the distribution channels it uses to service its customers.
carbon credit scams	Firms may sell carbon credit certificates or seek investment directly in a 'green' project that generates carbon credits as a return. Carbon credits can be sold and traded legitimately and there are many reputable firms operating in the sector. We are, however, concerned an increasing number of firms are using dubious, high-pressure sales tactics and targeting vulnerable consumers. See:  https://www.fca.org.uk/scamsmart/carbon-credit-scams
CDD	See 'customer due diligence'.
CIFAS	CIFAS is the UK's fraud prevention service with over 250 members across the financial industry and other sectors. See CIFAS's website for more information: www.cifas.org.uk
Defence against Money Laundering	A 'Defence Against Money Laundering (DAML)' can be requested from the NCA where a firm has a suspicion that property they intend to deal with is in some way criminal, and that by dealing with it they risk committing one of the principal money laundering offences under the <i>Proceeds of Crime Act 2002 (POCA)</i> .  A person does not commit one of those offences if they have received 'appropriate consent' (aka a "DAML") from the NCA. The NCA is empowered to provide these criminal defences in law under <i>s335</i> of POCA.  More information is available from the NCA,

Term	Meaning
	http://www.nationalcrimeagency.gov.uk/publications/902-defence-against-money-laundering-faq-may-2018/file
Consolidated List	OFSI maintains a Consolidated List of financial sanctions targets designated by the United Nations, the European Union and the United Kingdom. It is available from the Treasury's website: www.hm-treasury.gov.uk/fin_sanctions_index.htm
corruption	Corruption is the abuse of public or private office to obtain an undue advantage. Corruption includes not only bribery but also other forms of misconduct or improper behaviour. This behaviour may or may not be induced by the prospect of obtaining an undue advantage from another person.
Counter-Terrorism Act 2008	The Treasury has powers under <i>Schedule 7</i> to the Counter-Terrorism Act 2008 to require financial firms to take specified actions in relation to a country of concern, or counterparties based in that country. Use of this power can be triggered if a) the risk of money laundering or terrorist financing activities is identified in a country, or b) the government believes a country has a nuclear, chemical, radiological or biological weapons programme that threatens the UK. The directions can require enhanced due diligence and ongoing monitoring, the systematic reporting of transactions, or the cessation of business. This offers the government flexibility that was not available in the traditional financial sanctions regime. We are responsible for monitoring authorised firms' and certain financial institutions' compliance with these directions.
cover payment	Where payments between customers of two banks in different countries and currencies require settlement by means of matching inter-bank payments, those matching payments are known as 'cover payments'. International policymakers have expressed concern that cover payments can be abused to hide the origins of flows of funds. In response to this, changes to the SWIFT payment messaging system now allow originator and beneficiary information to accompany cover payments.
CPS	See 'Crown Prosecution Service'
Crown Prosecution Service (CPS)	The Crown Prosecution Service prosecutes crime, money laundering and terrorism offences in England and Wales. The Procurator Fiscal and Public Prosecution Service of Northern Ireland play similar roles in Scotland and Northern Ireland

Term	Meaning
	respectively. See the CPS website for more information: www.cps.gov.uk
CTF	Combating terrorist financing/countering the finance of terrorism.
customer due diligence (CDD) '	Customer due diligence' describes measures firms have to take to identify, and verify the identity of, customers and their beneficial owners. Customer due diligence also includes measures to obtain information on the purpose and intended nature of the business relationship. See Regulation 7 of the <i>Money Laundering Regulations</i> . 'Customer due diligence' and 'Know Your Customer' (KYC) are sometimes used interchangeably.
dual use goods	Items that can have legitimate commercial uses, while also having applications in programmes to develop weapons of mass destruction. Examples may be alloys constructed to tolerances and thresholds sufficiently high for them to be suitable for use in nuclear reactors. Many such goods are listed in EU regulations which also restrict their unlicensed export.
Data Protection Act 1998 (DPA)	The DPA imposes legal obligations on those who handle individuals' personal information. Authorised firms are required to take appropriate security measures against the loss, destruction or damage of personal data. Firms also retain responsibility when data is passed to a third party for processing.
ECCTA	The Economic Crime and Corporate Transparency Act 2023
economic sanctions	Restrictions on trade or financial flows imposed by the government in order to achieve foreign policy goals. See: 'financial sanctions regime', 'trade sanctions', and 'proliferation finance'.
EEA firms	Firms from the European Economic Area (EEA) which passport into the UK are authorised persons. This means, generally speaking, EEA firms who carry on relevant business from a UK branch will be subject to the requirements of the <i>Handbook</i> and of the <i>Money Laundering Regulations</i> . However, an EEA firm that only provides services on a cross-border basis (and so does not have a UK branch) will not be subject to the <i>Money Laundering Regulations</i> , unless it carries on its business through

Term	Meaning
	representatives who are temporarily located in the UK.
Egmont Group	A forum for financial intelligence units from across the world.  See the Egmont Group's website for more information:  www.egmontgroup.org
embargos	See 'trade sanctions'.
e-money	The <i>Electronic Money Regulations 2011</i> ( <i>SI 2011/99</i> ) define electronic money as electronically (including magnetically) stored monetary value, represented by a claim on the issuer, which is issued on receipt of funds for the purpose of making payment transactions, and which is accepted by a person other than the electronic money issuer. The E-money Regulations specify who can issue e-money; this includes credit institutions and e-money institutions.
e-money institutions (EMIs)	E-money institutions are a specific category of financial institutions authorised or registered to issue e-money under the <i>Electronic Money Regulations 2011</i> , rather than <i>FSMA</i> . The <i>FCA's</i> financial crime <i>Handbook</i> provisions do not apply to e-money institutions, but the <i>FCA</i> supervises e-money institutions for compliance with their obligations under the <i>Money Laundering Regulations</i> . They must also satisfy us that they have robust governance, effective risk procedures and adequate internal control mechanisms. This incorporates their financial crime systems and controls. For more information, see our payment services and e-money approach document: <a href="https://www.fca.org.uk/publication/finalised-guidance/fca-approach-payment-services-electronic-money-2017.pdf">https://www.fca.org.uk/publication/finalised-guidance/fca-approach-payment-services-electronic-money-2017.pdf</a>
enhanced due diligence (EDD)	Regulations 33-35 of the <i>Money Laundering Regulations</i> require firms to apply additional, 'enhanced' customer due diligence measures in higher risk situations (see <i>FCG 3.2.7G</i> to <i>FCG 3.2.9G</i> ).
equivalent jurisdiction	A jurisdiction (other than an EEA state) whose law contains equivalent provisions to those contained in the Fourth Money Laundering Directive. The JMLSG has prepared guidance for firms on how to identify which jurisdictions are equivalent. Equivalent jurisdictions are significant because it is a factor that a firm may consider when deciding whether to apply 'simplified due diligence' to financial institutions from these places. Firms can also rely on the customer due diligence checks undertaken by certain introducers from these

Term	Meaning
	jurisdictions (see 'reliance').
export controls	UK exporters must obtain a licence from the government before exporting certain types of goods, primarily those with military applications. Exporting these goods without a licence is prohibited by the <i>Export Control Order 2008</i> (SI 2008/3231). If an authorised financial firm were to finance or insure these illegal exports, it would arguably have been used to further financial crime.
family member of a PEP	Regulation 35(12)(b) of the <i>Money Laundering Regulations</i> defines a family member of a PEP as including a spouse or civil partner of a PEP; children of the PEP and the spouses or civil partners of the PEP's children; and the parents of a PEP. The <i>FCA</i> 's Finalised Guidance 'FG17/16: The treatment of politically exposed persons for anti-money laundering purposes' provides further guidance on this definition.
FATF	See 'Financial Action Task Force'.
FATF Recommendations	Forty Recommendations issued by the FATF on the structural, supervisory and operational procedures that countries should have in place to combat money laundering. These were revised in February 2012, and now incorporate the nine Special Recommendations on the prevention of terrorist financing that were previously listed separately. The Forty Recommendations can be downloaded from the FATF's website: http://www.fatf-gafi.org/publications/fatfrecommendations/documents/fatf-recommendations.html
FATF-style regional bodies	Regional international bodies such as Moneyval and the Asia-Pacific Group which have a similar form and functions to those of the FATF. The FATF seeks to work closely with such bodies.
FI	See 'Financial Investigator'.
Financial Action Task Force (FATF)	An intergovernmental body that develops and promotes antimoney laundering and counter terrorist financing standards worldwide. Further information is available on its website: www.fatf-gafi.org
Financial Conduct Authority (FCA)	The Financial Conduct Authority has statutory objectives under FSMA that include protecting and enhancing the integrity of the UK financial system. The integrity of the UK financial system includes its not being used for a purpose

Term	Meaning
	connected with financial crime. We have supervisory responsibilities under the <i>Money Laundering Regulations</i> for authorised firms and businesses such as leasing companies and providers of safe deposit boxes. We also have functions under other legislation such as <i>Schedule 7</i> to the Counter-Terrorism Act 2008.
financial crime	Financial crime is any crime involving money. More formally, the <i>Financial Services and Markets Act 2000</i> defines financia crime 'to include any offence involving (a) fraud or dishonesty; (b) misconduct in, or misuse of information relating to, a financial market; or (c) handling the proceeds of crime'. The use of the term 'to include' means financial crime can be interpreted widely to include, for example, corruption or funding terrorism.
financial intelligence unit (FIU)	The IMF uses the following definition: 'a central national agency responsible for receiving, analyzing, and transmitting disclosures on suspicious transactions to the competent authorities.' The NCA has this role in the UK.
Financial Investigator (FI)	Financial Investigators are accredited people able under the relevant legislation to investigate financial offences and recover the proceeds of crime.
financial sanctions regime	This prohibits firms from providing funds and other economic resources (and, in the case of designated terrorists, financial services) to individuals and entities on a Consolidated List maintained OFSI. OFSI is responsible for ensuring compliance with the UK's financial sanctions regime; our role is to ensure firms have appropriate systems and controls to enable compliance.
Financial Services and Markets Act 2000 (FSMA)	The Financial Services and Markets Act 2000 sets out the objectives, duties and powers of the Financial Conduct Authority and the Prudential Regulation Authority.
Financial Services Authority (FSA)	The Financial Services Authority was the previous financial services regulator. It had statutory objectives under FSMA that included the reduction of financial crime. The FSA had supervisory responsibilities under the Money Laundering Regulations for authorised firms and businesses such as leasing companies and providers of safe deposit boxes. It also had functions under other legislation such as the Transfer of Funds (Information on the Payer) Regulations 2007, in relation to the EU Wire Transfer Regulation, and

Term	Meaning	
	schedule 7 to the Counter-Te	errorism Act 2008.
FIU	See 'financial intelligence uni	ť.
four-eyes procedures	· ·	oversight of two people, to lessen our, financial mismanagement or ked.
Fourth Money Laundering Directive (4MLD)	•	ng Directive (2015/849/EC). The ective mainly through the <i>Money</i>
fraud (types of)	Fraud can affect firms and th following are examples of fra	eir customers in many ways. The ud:
	•	a firm is defrauded by customers (e.g. mortgage fraud);
	•	a firm is defrauded by employees or contractors ('insiders') (e.g. a staff member steals from his employer and amends records to cover-up the theft);
	•	a firm's customers are defrauded by an insider (e.g. a staff member steals customers' money);
	•	a firm's customers are defrauded after a third party misleads the firm (e.g. criminals evade security measures to gain access to a customer's account);
	•	a firm's customers are defrauded by a third party because of the firm's actions (e.g. the firm loses sensitive personal data allowing the customer's identity to be stolen);
	•	a customer is defrauded, with a firm executing payments

Term	Meaning	
		connected to this fraud on the customer's instruction (e.g. a customer asks his bank to transfer funds to what turns out to be a share sale scam).
	scams', 'investment fraud', 'fraud', 'mass-marketing frau	d', 'boiler room', 'carbon credit fland banking scams', 'long firm ud', 'Missing Trader Inter- nd pyramid schemes', 'share sale
Fraud Act 2006		at a series of fraud offences such ation, fraud by failing to disclose use of position.
FSA	See 'Financial Services Aut	hority'.
FSMA	See 'Financial Services and	Markets Act 2000'.
FSRB	See 'FATF-style regional bo	odies'.
fuzzy matching	any process that identifies in matching software solutions data – whether in official list misspelled, incomplete, or in multinational and linguistic dates of birth, and similar data	identify possible matches where its or in firms' internal records – is missing. They are often tolerant of differences in spelling, formats for ata. A sophisticated system will nabling greater or less fuzziness see Part III of the JMLSG's
Funds Transfer Regulation	20 May 2015 on information funds'. It implements FATF's and requires firms to accoms pecified information identify are given supervisory and e	Parliament and of the Council of accompanying transfers of s Recommendation 16 in the EU apany the transfer of funds with the ying the payer and the payee. We
high-value dealer	accepts cash of €10,000 or	cars, jewellery and antiques) that more in payment (whether in one hat appear to be linked). HMRC is r high value dealers. A full

Term	Meaning
	definition is set out in Regulation 14(1)(a) of the <i>Money Laundering Regulations</i> .
HM Revenue and Customs (HMRC)	HM Revenue and Customs has supervisory responsibilities under the <i>Money Laundering Regulations</i> . It oversees money service businesses, dealers in high value goods, estate agents and trust or company service providers, amongst others. See HMRC's website for more information: <a href="https://www.gov.uk/topic/business-tax/money-laundering-regulations">https://www.gov.uk/topic/business-tax/money-laundering-regulations</a>
HMRC	See 'HM Revenue and Customs'.
HMT	See 'Treasury'.
ICO	See 'Information Commissioner's Office'.
ID	Identification (or Identity Documents).
identification	The JMLSG's definition is: 'ascertaining the name of, and other relevant information about, a customer or beneficial owner'.
IFB	Insurance Fraud Bureau.
Information Commissioner's Office (ICO)	The Information Commissioner's Office is tasked with protecting the public's personal information. See the ICO's website for further information: www.ico.org.uk
Information From Lenders (IFL)	The Information From Lenders scheme enables mortgage lenders to inform the FCA of suspected fraud by mortgage brokers. Details are here:  https://www.fca.org.uk/firms/fraud/report-mortgage-fraud-advisers
insider fraud	Fraud against a firm committed by an employee or group of employees. This can range from junior staff to senior management, directors, etc. Insiders seeking to defraud their employer may work alone, or with others outside the firm, including organised criminals.
Institute of Chartered Accountants in England and Wales (ICAEW)	The Institute of Chartered Accountants in England and Wales has supervisory responsibility for its members under the <i>Money Laundering Regulations</i> , as do other professional bodies for accountants and book-keepers. See the ICAEW's website for further information: www.icaew.com
integration	See 'placement, layering, integration'.

Term	Meaning
investment fraud	UK-based investors lose money every year to share sale frauds and other scams including, but not limited to, land-banking frauds, Ponzi schemes, and rogue carbon credit schemes. See FCA's scamsmart, http://scamsmart.fca.org.uk/
JMLSG	See 'Joint Money Laundering Steering Group'.
Joint Money Laundering Steering Group (JMLSG)	This industry body is made up of financial sector trade bodies. It produces guidance on compliance with legal and regulatory requirements related to money laundering. See the JMLSG's website for more information: www.jmlsg.org.uk
Know Your Customer (KYC)	This term is often used as a synonym for 'customer due diligence' checks. The term can also refer to suitability checks related to the regulated sales of financial products. The <i>Money Laundering Regulations</i> refer to 'customer due diligence' and not to KYC.
known close associate of a PEP	Regulation 35(12)(c) of the <i>Money Laundering Regulations</i> defines a known close associate of a PEP as being either an individual known to have joint beneficial ownership of a legal entity or a legal arrangement or any other close business relations with a PEP or an individual who has sole beneficial ownership of a legal entity or a legal arrangement which is known to have been set up for the benefit of a PEP.
KYC	See 'Know Your Customer'.
land banking scams	Land banking companies divide land into smaller plots to sell it to investors on the basis that once it is available for development it will soar in value. However, the land is often in rural areas, with little chance of planning permission being granted. See: https://www.fca.org.uk/consumers/land-banking-investment-schemes
layering	See 'placement, layering, integration'.
long firm fraud	A fraud where an apparently legitimate company is established and, over a period of time, builds up a good credit record with wholesalers, paying promptly for modest transactions. Correspondence from bankers may be used by them as evidence of good standing. The company then places a large order, takes delivery, but disappears without paying. This type of fraud is not limited to wholesalers of physical goods: financial firms have been victim to variants of this scam.

Term	Meaning
MLRO	See 'Money Laundering Reporting Officer'.
mass-marketing fraud	Action Fraud (the UK's national fraud reporting centre) says "Mass marketing fraud is when you receive an uninvited contact by email, letter, phone or adverts, making false promises to con you out of money." Share sale fraud is a type of mass marketing fraud. See: www.actionfraud.police.uk/types-of-fraud/mass-marketing-fraud
Missing Trader Inter- Community (MTIC) fraud	This fraud exploits the EU system for rebating Value Added Tax payments in situations where goods have moved across borders within the EU. National authorities are misled into giving rebates to import-export companies that are not entitled to them.
money laundering	The process by which the proceeds of crime are converted into assets which appear to have a legitimate origin, so that they can be retained permanently, or recycled to fund further crime.
Money Laundering Directive	See 'Fourth Money Laundering Directive'.
Money Laundering Reporting Officer (MLRO)	The MLRO is responsible for ensuring that measures to combat money laundering within the firm are effective. The MLRO is also usually the 'nominated officer' under the Proceeds of Crime Act ( <i>POCA</i> ).  The MLRO is a 'controlled function' under the Approved Persons Regime and a 'senior management function' under the Senior Managers and Certification Regime.
Market Abuse Regulation (MAR)	MAR, short for Market Abuse Regulation (EU No.596/2014), entered into force on 3 July 2016. It contains the civil offences of insider dealing, unlawful disclosure of inside information and market manipulation, in addition to provisions to prevent and detect these offences.
Money Laundering Regulations	The Money Laundering Regulations 2007 (SI 2007/2157) transposed the Third Money Laundering Directive into UK law. The Regulations require firms to take specified steps to detect and prevent both money laundering and terrorist financing. The Money Laundering Regulations 2007 were revoked and replaced by the Money Laundering Regulations 2017.
Money Laundering Regulations 2017	The Money Laundering Regulations 2017 (SI 2017/692) transpose the requirements of the Third Fourth Money

Term	Meaning
	Laundering Directive into UK law. The Regulations require firms to take specified steps to detect and prevent both money laundering and terrorist financing.  The Regulations identify the firms we supervise and impose on us a duty to take measures to secure those firms' compliance with the Regulations' requirements.
Money Laundering Reporting Officer (MLRO)	The MLRO is responsible for ensuring that measures to combat money laundering within the firm are effective. The MLRO is also usually the 'nominated officer' under the Proceeds of Crime Act ( <i>POCA</i> ).  The MLRO is a 'controlled function' under the Approved Persons Regime and a 'senior management function' under the Senior Managers and Certification Regime.
money service business (MSB)	An undertaking that by way of business operates a currency exchange office, transmits money (or any representations of monetary value) by any means or which cashes cheques which are made payable to customers. (See Regulation 3(1) of the <i>Money Laundering Regulations</i> .) Firms authorised under <i>FSMA</i> must inform us if they provide MSB services. For more information about this, see: https://www.fca.org.uk/firms/money-laundering-terrorist-financing/reporting HM Revenue and Customs supervises the AML controls of money service businesses that are not authorised under <i>FSMA</i> . More information about registration with HMRC can be found on its website: https://www.gov.uk/topic/business-tax/money-laundering-regulations
mortgage brokers, general insurers and general insurance intermediaries	Mortgage brokers, general insurers (including managing agents and the Society of Lloyd's) and general insurance intermediaries are subject to the high-level regulatory requirement to counter financial crime set out in SYSC 3.2.6R. However, they are not subject to the Money Laundering Regulations or the provisions of the Handbook that specifically relate to money laundering (SYSC 3.2.6AR –SYSC 3.2.6JG).  Firms offering these services alongside other products that are subject to the Money Laundering Regulations (such as banking and stock broking services) can therefore apply different customer due diligence checks in both situations. But in practice, many will choose to apply a consistent approach for the sake of operational convenience.

Term	Meaning
MSB	See 'money service business'.
MTIC	See 'Missing Trader Inter-Community Fraud'.
National Crime Agency (NCA)	The NCA leads the UK's fight against serious and organised crime. It became operational, replacing the Serious Organised Crime Agency, in October 2013. For more information see the NCA's website: http://www.nationalcrimeagency.gov.uk/.
NCA	See 'National Crime Agency'.
NCCT	See 'non-cooperative countries or territories'.
nominated officer	Regulation 3(1) of the <i>Money Laundering Regulations</i> defines this as "a person who is nominated to receive disclosures under Part 3 (terrorist property) of the <i>Terrorism Act 2000</i> or Part 7 (money laundering) of the <i>Proceeds of Crime Act 2002</i> ". See <i>section 330</i> of POCA, <i>Part 3</i> of the Terrorism Act 2000, and Regulation 21(3) of the <i>Money Laundering Regulations</i> which requires all firms to appoint a nominated officer.
non-cooperative countries and territories	FATF can designate certain countries and territories as being non-cooperative. This indicates severe weaknesses in antimoney laundering arrangements in those jurisdictions. An upto-date statement can be found on the FATF website. The JMLSG has prepared guidance for firms on how to judge the risks of conducting business in different countries.
occasional transaction	Any transaction (carried out other than as part of a business relationship) amounting to €15,000 or more, whether the transaction is carried out in a single operation or several operations which appear to be linked. (See Regulation 27(2) of the <i>Money Laundering Regulations</i> .)  Any transaction that amounts to a transfer of funds within the meaning of article 3(9) of the Funds Transfer Regulation exceeding €1,000.
Office of Financial Sanctions Implementation (OFSI)	The Office of Financial Sanctions Implementation within HM Treasury is responsible for the implementation and administration of the UK sanctions regime. See: https://www.gov.uk/government/organisations/office-of- financial-sanctions-implementation for more.
ongoing monitoring	The <i>Money Laundering Regulations</i> require ongoing monitoring of business relationships. This means that the

Term	Meaning
	transactions performed by a customer, and other aspects of their behaviour, are scrutinised throughout the course of their relationship with the firm. The intention is to spot where a customer's actions are inconsistent with what might be expected of a customer of that type, given what is known about their business, risk profile etc. Where the risk associated with the business relationship is increased, firms must enhance their ongoing monitoring on a risk-sensitive basis. Firms must also update the information they hold on customers for anti-money laundering purposes.
payment institutions	A 'payment institution' is a UK firm which is required under the <i>Payment Services Regulations 2017</i> (SI 2017/752) to be authorised or registered in order to provide payment services in the UK. This term is not used to describe payment service providers that are already authorised by us because they carry out regulated activities (such as banks and e-money institutions) or that are exempt under the Payment Services Regulations (such as credit unions). For more information, see our publication. For the <i>FCA's</i> approach to Payment institutions and e-money institutions under the <i>Payment Services Regulations</i> and the <i>Electronic Money Regulations</i> , see <i>https://www.fca.org.uk/publication/finalised-guidance/fca-approach-payment-services-electronic-money-2017.pdf</i> .
PEP	See 'politically exposed person'.
placement, layering, integration	The three stages in a common model of money laundering. In the placement stage, money generated from criminal activity (e.g. funds from the illegal import of narcotics) is first introduced to the financial system. The layering phase sees the launderer entering into a series of transactions (e.g. buying, and then cancelling, an insurance policy) designed to conceal the illicit origins of the funds. Once the funds are so far removed from their criminal source that it is not feasible for the authorities to trace their origins, the integration stage allows the funds to be treated as ostensibly 'clean' money.
POCA	See 'Proceeds of Crime Act 2002'.
politically exposed person (PEP)	A person entrusted with a prominent public function. See Regulation 35 of the <i>Money Laundering Regulations</i> and Finalised Guidance 'FG17/16: The treatment of politically exposed persons for anti-money laundering purposes' <a href="https://www.fca.org.uk/publications/finalised-guidance/fg17-6-">https://www.fca.org.uk/publications/finalised-guidance/fg17-6-</a>

Term	Meaning	
	treatment-politically-exposed-persons-peps-money- laundering.	
Ponzi and pyramid schemes	Ponzi and pyramid schemes promise investors high returns or dividends not usually available through traditional investments. While they may meet this promise to early investors, people who invest in the scheme later usually lose their money; these schemes collapse when the unsustainable supply of new investors dries up. Investors usually find most or all of their money is gone, and the fraudsters who set up the scheme have disappeared.	
Proceeds of Crime Act 2002 (POCA)	POCA criminalises all forms of money laundering and creates other offences such as failing to report a suspicion of money laundering and 'tipping off'.	
Production Order	The <i>Proceeds of Crime Act 2002</i> allows Financial Investigators to use production orders to obtain information from financial firms about an individual's financial affairs.	
Proliferation finance	Funding the proliferation of weapons of mass destruction in contravention of international law.	
pyramid schemes	See 'Ponzi and pyramid schemes'.	
Recognised investment exchanges, and recognised clearing houses	To be recognised under <i>FSMA</i> , exchanges and clearing houses must, among other things, adopt appropriate measures to:	
	•	reduce the extent to which their facilities can be used for a purpose connected with market abuse or financial crime; and
	•	monitor the incidence of market abuse or financial crime, and facilitate its detection.
	is set out REC, which contains	n requirements. It also explains when assessing a recognised quirements. Regulation dering Regulations confers

Term	Meaning	
	investment exchanges' compliance with requirements imposed on them by those regulations.	
reliance	The Money Laundering Regulations allow a firm to rely on customer due diligence checks performed by others.  However, there are many limitations on how this can be done First, the relying firm remains liable for any failure to apply these checks. Second, the firm being relied upon must give its consent. Third, the law sets out exactly what kinds of firms may be relied upon. See Regulation 39 of the Money Laundering Regulations and the JMLSG guidance for more detail.	
safe deposit boxes	The FCA is responsible for supervising anti-money laundering controls of safe custody services; this includes the provision of safe deposit boxes.	
sanctions	See 'financial sanctions regime'.	
SAR	See 'Suspicious Activity Report'.	
Senior Management Arrangements, Systems and Controls sourcebook	See 'SYSC'.	
share sale fraud	Share scams are often run from 'boiler rooms' where fraudsters cold-call investors offering them often worthless, overpriced or even non-existent shares. While they promise high returns, those who invest usually end up losing their money. We have found victims of boiler rooms lose an average of £20,000 to these scams, with as much as £200m lost in the UK each year. Even seasoned investors have been caught out, with the biggest individual loss recorded by the police being £6m. We receive almost 5,000 calls each year from people who think they are victims of boiler room fraud. See: http://scamsmart.fca.org.uk	
simplified due diligence (SDD)	Regulation 37 of the <i>Money Laundering Regulations</i> allows firms, where they assess that a business relationship or transaction presents a low degree of risk of money laundering or terrorist financing. This regulation sets out a series of factors firms should consider when determining this risk. SDD does not exempt firms from applying CDD measures but permits them to adjust the extent, timing or type of the measures it undertakes to reflect the lower risk it has assessed. A firm is required to carry out sufficient monitoring	

Term	Meaning	
	of any business relationships or transactions which are subject to those measures to enable it to detect any unusual or suspicious transactions.	
Solicitors Regulation Authority (SRA)	The Solicitors Regulation Authority has supervisory responsibility for solicitors under the <i>Money Laundering Regulations</i> . The Bar Council and other professional bodies for the legal sector perform a similar role for their members. See <i>www.sra.org.uk</i> for more information.	
Special Recommendations	See 'FATF Special Recommendations'.	
source of funds and source of wealth	'Source of wealth' describes how a customer or beneficial owner acquired their total wealth.  'Source of funds' refers to the origin of the funds involved in the business relationship or occasional transaction. It refers to the activity that generated the funds, for example salary payments or sale proceeds, as well as the means through which the customer's or beneficial owner's funds were transferred.	
SRA	See 'Solicitors Regulation Authority'.	
STOR	See 'Suspicious Transaction and Order Report'.	
Suspicious Activity Report (SAR)	A report made to the NCA about suspicions of money laundering or terrorist financing. This is commonly known as a 'SAR'. See also 'Suspicious Transaction Report'.	
Suspicious Transaction and Order Report (STOR)	A report made to the FCA in accordance with articles 16(1) and 16(2) of the Market Abuse Regulation about any suspicious order or transaction. For more see:  https://www.fca.org.uk/markets/market-abuse/suspicious-transaction-order-reports/stor-supervisory-priorities	
SWIFT	SWIFT (the Society for Worldwide Interbank Financial Telecommunication) provides the international system used by banks to send the messages that effect interbank payments.	
SYSC	SYSC is the Senior Management Arrangements, Systems and Controls sourcebook of the <i>Handbook</i> . It sets out the responsibilities of directors and senior management. SYSC includes rules and guidance about firms' anti-financial crime systems and controls. These impose obligations to establish and maintain effective systems and controls for countering the risk that the firm might be used to further financial crime'	

Term	Meaning	Meaning		
	Lloyd's, SYSC 3.2.6 SYSC 6.3 contains guidance. These pro to SYSC 3.2.6JG as agents and Lloyd's. provisions of SYSC	(see SYSC 6.1.1R, or for insurers, managing agents and Lloyd's, SYSC 3.2.6R).  SYSC 6.3 contains anti-money laundering specific rules and guidance. These provisions are also set out in SYSC 3.2.6AR to SYSC 3.2.6JG as they apply to certain insurers, managing agents and Lloyd's. These money laundering specific provisions of SYSC do not apply to mortgage brokers, general insurers and general insurance intermediaries.		
terrorist finance	ideology, a terrorist	The provision of funds or other assets to support a terrorist ideology, a terrorist infrastructure or individual operations. It applies to domestic and international terrorism.		
TF	Terrorist financing (	Terrorist financing (also 'CTF').		
third party	involved in a busine firm nor its custome	'Third party' is a term often used to refer to entities that are involved in a business or other transaction but are neither the firm nor its customer. Where a third party acts on a firm's behalf, it might expose the firm to financial crime risk.		
tipping off	The offence of tipping discloses that:	The offence of tipping off is committed where a person discloses that:		
	•	any person has made a report under the <i>Proceeds of Crime Act 2002</i> to the Police, HM Revenue and Customs or the NCA concerning money laundering, where that disclosure is likely to prejudice any investigation into the report; or		
	•	an investigation into allegations that an offence of money laundering has been committed, is being contemplated or is being carried out.		
	similar offence exist	See <i>section 333A</i> of the Proceeds of Crime Act 2002. A similar offence exists in relation to terrorism (including terrorism financing) by virtue of <i>section 21D</i> of the Terrorism Act 2000.		
trade sanctions		Government restrictions on the import or export of certain goods and services, often to or from specific countries, to		

Term	Meaning	
	advance foreign policy objectives. See 'economic sanctions'.	
Treasury	The Treasury is the UK government's AML policy lead. It also implements the UK's financial sanctions regime through OFSI.	
trust or company service provision	A formal legal definition of 'trust or company service provider' is given in Regulation 12(2) of the <i>Money Laundering Regulations</i> . A simple definition might be 'an enterprise whose business creates, or enables the creation of, trusts and companies on behalf of others for a fee'. International standard setters have judged that such services can be abused by those seeking to set up corporate entities designed to disguise the true origins of illicit funds. The firms we authorise must inform us if they provide trust or company services. For more information about this, see: <a href="https://www.fca.org.uk/firms/money-laundering-terrorist-financing/reporting">https://www.fca.org.uk/firms/money-laundering-terrorist-financing/reporting</a> Trust or company service providers that are not authorised by us have their anti-money laundering controls supervised by HM Revenue and Customs. More information can be found at its website: <a href="https://www.gov.uk/topic/business-tax/money-laundering-regulations">https://www.gov.uk/topic/business-tax/money-laundering-regulations</a>	
verification	Making sure the customer or beneficial owner is who they claim to be. Regulation 28 of the <i>Money Laundering Regulations</i> requires the customer's identity to be verified on the basis of documents or information in either case obtained from a reliable source which is independent of the person whose identity is being verified. This includes documents issued or made available by an official body even if they are provided or made available to the firm by or on behalf of the customer. It also refers to checking any beneficial owner in a way that the firm is satisfied that it knows who the beneficial owner is; see Regulation 5 of the <i>Money Laundering Regulations</i> .	
Wolfsberg Group	An association of global banks, including UK institutions, which aims to 'develop financial services industry standards, and related products, for Know Your Customer, Anti-Money Laundering and Counter Terrorist Financing policies'. See its website for more: www.wolfsberg-principles.com	

FCG Annex Common terms October 2025